



PROGRESS WITH PURPOSE

Purpose drives us.
People inspire us.
**Together,
We
Prosper.**



Methodist
Church Hall
October 29th 2026

Reports
& Accounts
2025

BOARD OF DIRECTORS 2025



**Bro. Timothy Scott
President**



**Sis. Sabita Jacobs-Seymour
Vice President**



**Sis. Nicole Joseph-Byron
Secretary**



**Sis. Niasha Stapleton
Treasurer**



**Sis. Daniella Henry
Director**



**Bro. Osneth Cato
Director**



**Bro. Danville Toney
Director**

KCCU COMMITTEES 2025

♦ EDUCATION COMMITTEE



Sis. Joslyn Craig – Chairperson



**Bro Muwsa Mohammad
Secretary**



Sis. Nisha Hope – Member



**Bro Canute Myers
Member**



**Sis Ambèure Prescott-Roache
Member**



**Sis Kathy-Ann Ollivierre
Member**

♦ CREDIT COMMITTEE



Sis. Elthia George – Chairperson



Bro Donnie Bacchus – Secretary



Bro. Claydon Roache- Member



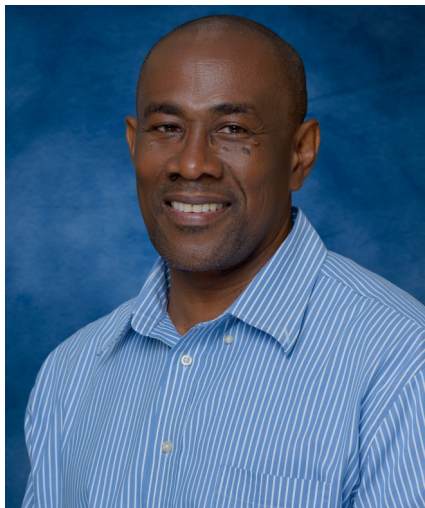
Bro Harvey Farrell – Member



Bro. Andre Norville– Member

KCCU COMMITTEES 2025

♦ SUPERVISORY & COMPLIANCE COMMITTEE



Bro. Steve Millington– Chairman



Sis. Camille John- Secretary



Sis. Betty Crosby-Medford – Member



Sis Joselle Joslyn– Member



Sis. Rudisha McTair-Peters- Member



Sis. Hannah Laidlow – Member

PRESIDENT’S MESSAGE

“Progress With Purpose”

Valued members, dedicated staff, and esteemed brothers and sisters of our prestigious institution, the Kingstown Cooperative Credit Union, it is my distinct honour to extend my warmest greetings to you all. It gives me great satisfaction to welcome you to our 64th Annual General Meeting.

Our gathering today is guided by our overarching theme: Progress with Purpose. On behalf of the Board of Directors, I wish to reaffirm that KCCU remains steadfastly committed to advancing this organization with deliberate intent, strategic focus, and clear vision. Progressing with purpose means continually expanding the reach and capacity of our Credit Union by making the absolute best use of the resources entrusted to us.

You, our valued members, have consistently demonstrated your faith in our committees, leadership, and staff to steward your financial well-being. We accept this responsibility with deep humility and unwavering dedication. We recognize that your expectations are high and that you look to us for meaningful, sustainable returns. Fulfilling the objectives you have entrusted to us demands continuous, prudent financial stewardship paired with rigorous, carefully managed risk management.

Economic Landscape & Member Support

It is important to acknowledge the broader economic environment in which we operate. Our beloved Hairouna and the wider region continue to navigate real economic headwinds. While Saint Vincent and the Grenadines has sustained positive economic growth over the past three years, the rate of expansion has gradually moderated year over year. Furthermore, ongoing international conflicts continue to impact our membership daily, particularly through rising costs within the energy and electricity generation sectors.

In response, KCCU remains fully dedicated to addressing your evolving financing needs. We continue to offer a robust portfolio of loan products with competitive interest rates. Importantly, we are prioritizing sustainable initiatives, such as renewable energy and energy-efficiency solutions, to help ease the burden on household budgets and build long-term resilience for our members.

Financial & Operational Highlights

Despite regional economic challenges, our Credit Union continues to demonstrate solid strength and disciplined growth:

- **Total Assets:** Increased to **\$181.3 Million** reflecting a **9% increase** over 2024 figures
- **Loan Portfolio:** Rose to **\$123.7 Million**, also reflecting a **7% increase** over 2024 figures.
- **Membership:** Expanded to **19,900 members**, representing a **3% increase**.

These figures clearly demonstrate that we are indeed progressing with purpose.

Strategic Expansion & Future Viability

To maintain this momentum, we are actively taking strategic steps to secure KCCU's financial future. Our primary office in Kingstown has experienced significant growth, and today we are pleased to introduce our latest capital project. This initiative is strategically designed to resolve overcrowding at the Kingstown branch while simultaneously establishing a new, revenue-generating asset for future institutional sustainability.

The era of placing Credit Union funds into commercial bank deposits and expecting adequate interest returns has come to an end. Consequently, we must proactively pursue alternative, high-performing avenues to guarantee KCCU's ongoing viability while delivering tangible financial benefits to our membership.

Looking Forward

Educators and leaders alike agree that true progress cannot occur without purpose, a principle that serves as our guiding mantra. As Scripture reminds us in Proverbs 27:17: *"As iron sharpens iron, so one person sharpens another."*

Let us continue to work together, united in vision, as we chart the future course of KCCU. In the spirit of faith and perseverance, I draw inspiration from Job 42:2:

"I know that KCCU can do all things; no purpose of KCCU can be thwarted"; so long as we continuously seek God's guidance in all that we undertake.

Brothers and sisters, thank you for your enduring loyalty, confidence, and support. Together, we will continue to progress onwards, with purpose.

A handwritten signature in dark ink, appearing to read 'Timothy Scott', with a long, sweeping horizontal line extending to the right.

Bro. Timothy Scott
President

STANDING ORDERS

1. a. A member to stand when addressing the Chair.

b. Speeches to be clear and relevant to the subject before the meeting.
2. A member shall only address the meeting when called upon by the Chairman to do so, after which he/she shall immediately take his or her seat.
3. No member shall address the meeting except through the Chairman.
4. A member shall not speak on the subject twice except:
 - a. The Mover of a motion – who has the right to reply.
 - b. He/she rises to object or explain (with the permission of the Chair).
5. The Mover of a Procedural Motion – (Adjournment lay on the table, Motion to Postpone) to have no right to reply.
6. No speeches to be made after the “Question” has been put and carried or negated.
7. A member rising on a “Point of Order” to state the point clearly and concisely. (A “Point of Order” must have relevance to the “Standing Orders”).
8. A member should not “Call” another member ‘To Order’ but may draw the attention of the Chair to a (“Breach of Order”).
 - b. In no event shall a member call the Chair to order.
9. A “Question” should not be put to the vote if a member desires to speak on it or move an amendment to it except, that a Procedural Motion, the “Previous Question”.
10. “Proceed to the next Business” or the Closure: “That the Question be Now Put”, may be moved at any time.
11. When a motion is withdrawn any amendment to it falls.
12. The Chairman to have the right to a “Casting Vote”.
13. If there is equality of voting on an amendment, and if the Chairman does not exercise his casting vote, the amendment is “lost”.
14. Provision to be made for protection by the Chairman from vilification (Personal Abuse).
15. No member shall impute improper motives against another member

NOTICE AND AGENDA OF THE 64th ANNUAL GENERAL MEETING

Notice is hereby given that the 64th Annual General Meeting of the Kingstown Co-operative Credit Union Limited is scheduled to be held on Thursday, October 29, 2026, at the Methodist Church Hall, Kingstown at 4:00 pm.

AGENDA

OPENING SESSION

1. Ascertainment of Quorum
2. Call to Order and Welcome
3. Prayer
4. National Anthem
5. Credit Union Song
6. Apologies for Absence
7. Silent Tribute
8. Greetings

BUSINESS SESSION

1. Call to Order
2. Adoption of Standing Orders
3. Minutes of the 63rd Annual General Meeting
 - (a) Amendments and Confirmation
 - (b) Matters arising from the Minutes
4. Reports – Presentation and Adoption
 - (a) Board of Directors
 - (b) Treasurer and Auditor
 - (c) Credit Committee
 - (d) Supervisory Committee
 - (e) Education Committee
5. Election of
 - (a) Officers
 - (b) Auditors
6. New Business
7. Adjournment

Co-operatively yours



Sis. Nicole Joseph-Byron

Secretary

Board of Directors

CREDIT UNION PRAYER

LORD, Make me an instrument of thy peace
Where there is hatred, Let me sow Love,
Where there is injury Pardon;
Where there is doubt Faith;
Where there is despair Hope;
Where there is darkness Light;
Where there is sadness Joy.
O divine Master, grant that I may not so much seek
To be consoled, as to console;
To be understood, as to understand;
To be loved, as to love;
For it is in giving, that we receive;
It is in pardoning, that we are pardoned;
It is in dying, that we are born to eternal life,
Bless, O Lord our deliberations and grant that
whatever
We may say and do will have Thy blessing and
Guidance through Jesus Christ our Lord.

Amen.

THE NATIONAL ANTHEM OF ST.VINCENT AND THE GRENADINES

St Vincent, Land so beautiful
With Joyful hearts we pledge to thee
Our Loyalty and Love and Vow
To keep you ever free.

Hairoun O'er fair and Blessed Isles
Your mountains high so clear and green
Are home to me though I may stray
A haven calm serene.

Our little sister Islands are
Those gems, the lovely Grenadines
Upon their seas and golden sands
The sunshine ever beams.

Refrain

Whate'er the future brings
Our faith will see us through
May peace reign from shore to shore

BROTHERS IN CO-OPERATION

Men and Women of the nation,
Join us in co-operation
For our social elevation
Hasten to the call
The present is the time for action
Let no selfish class or faction
Here among you spread distraction,
Come one and all.
Refrain:
Hand in hand on pressing,
All our wrongs redressing,
Work and we right soon shall see
Wide scattered many a blessing
Ernest true Co-operation,
Be our glorious aspiration
Till we see among the nation,
Love for one and all.
Be our efforts never tiring,
Each success a new inspiring,
Here's a cause your aid requiring
Here's work for you.
Come and make each man a brother,
If you're strong come help another,
Strong and weak can aid each other
If their hearts be true.
See the banner waving o'er us,
Hear the men who've gone before us,
Sending back the shouting chorus
Keep the flag unfurled,
Their's the seed that now upspringing,
Hope to many a heart is bringing
All our moans we'll change to singing
Aye, throughout the world.

CORPORATE PROFILE 2025

DATE OF REGISTRATION

12th April 1958

REGISTERED OFFICE

K.C.C.U. Financial Centre
P.O Box 1533
Granby Street
Kingstown
St. Vincent and the Grenadines

Board of Directors

Bro.	Timothy Scott	-	President
Sis.	Sabita Jacobs-Seymour	-	Vice President
Sis.	Niasha Stapleton	-	Treasurer
Sis.	Nicole Joseph-Byron	-	Secretary
Sis.	Daniella Henry	-	Director
Bro.	Osneth Cato	-	Director
Bro.	Danville Toney	-	Director

Credit Committee

Sis.	Elthia George	-	Chairperson
Bro.	Donnie Bacchus	-	Secretary
Bro.	Harvey Farrell	-	Member
Bro.	Claydon Roache	-	Member
Bro.	Andre Norville	-	Member

Supervisory and Compliance Committee

Bro.	Steve Millington	-	Chairperson
Sis.	Camille John	-	Secretary
Sis.	Joselle Joslyn	-	Member
Sis.	Betty Crosby-Medford	-	Member
Sis.	Rudisha McTair-Peters	-	Member
Sis.	Hannah Laidlow	-	Member

Education Committee

Sis.	Joslyn Craigg	-	Chairman
Bro.	Muwsa Mohammad	-	Secretary
Sis.	Sis Ambèure Prescott-Roache	-	Member
Sis.	Nisha Hope	-	Member
Bro.	Canute Myers	-	Member
Sis.	Kathy-Ann Ollivierre	-	Member

Banker

Bank of St. Vincent & the Grenadines

Auditor

BDO

Solicitor

Saunders & Huggins

STAFF PROFILE 2025

Mr. Eronne Evans	- General Manager
Ms. Michka Charles	- G.M. Secretary
Mrs. Oszette Glasgow-Providence	- Human Resource Officer

CUSTOMER SERVICES AND ADMIN DEPARTMENT

Mrs. Alice Adams-Francois	- Customer Service Manager
Ms. Rachel Phillips	- Member Services – Senior Representative
Ms. Baggionique Jack	- Customer Service Representative
Ms. Deontrelle Roberts	- Customer Service Representative
Mariel Edwards	- Customer Service Representative
Ms. Corina Arrindell	- Customer Service Representative
Ms. Terika Gurley	- Receptionist
Ms. Kahlia Muckett	- Filing Clerk
Ms. Maureen Wells	- Office Attendant
Mr. Andre Soleyn	- Driver/Office Attendant
Mr. Sherwyn Herbert	- Security Guard

MARKETING DEPARTMENT

Ms. Ruth Stowe	- Marketing Officer
Mr. Cuthbert Noel	- Marketing Assistant

CREDIT DEPARTMENT

Ms. Marcelle Alexander	- Head of Credit
Mr. Troy Bullock	- Business Development Officer
Mrs. Sharol-Rose Gregg-Abbott	- Senior Loans Officer
Mr. Joshua Romeo	- Loans Officer
Ms. Makini St. Hillaire-Garraway	- Loans Officer
Ms. Zada Stephens	- Loans Officer
Ms. Shirlon Ashton	- Loans Officer
Mrs. Phylisha Shearman-Cambridge	- Loans Administration Clerk
Ms. Kimmel Browne	- Loans Administration Clerk
Ms. Shanya Daniel	- Filing Clerk

LOANS RECOVERIES DEPARTMENT

Ms. Judith Seaman	- Recoveries Manager
Ms. Danielle Charles	- Senior Recoveries Officer
Ms. Zorah Primus	- Recoveries Officer
Ms. Ariel Bulze	- Recoveries Officer

ACCOUNTS DEPARTMENT

Ms. Zonique Cato	- Accountant
Ms. Allisa Barnum	- Accounts Supervisor
Ms. Koriene Chance	- Accounts Clerk
Ms. Wendella Richards	- Accounts Clerk
Ms. Zoe Garraway	- Accounts Clerk
Mrs. Monique Springer-Cupid	- Head Teller
Ms. Cuthesia Miller	- Teller
Ms. Allysa Smith	- Teller
Ms. Anaria Morgan	- Teller
Ms. Sameeka McDonald	- Teller
Ms. Wendy Pierre	- Teller

INFORMATION TECHNOLOGY DEPARTMENT

Mr. Andre Gaymes	- IT Manager
Mr. Andre Davy	- System Administrator

COMPLIANCE DEPARTMENT

Mrs.Hadasha Butcher-Cruickshank - Compliance Officer
Mr.Devorn Walker - Compliance Assistant

SECURITIES DEPARTMENT

Ms. Sharlene Antoine - Securities Manager
Ms. Theresa John - Senior Securities Officer
Ms. Shana Cunningham - Junior Securities Officer
Mr. Sobato McDowall - Junior Securities Officer

INTERNAL AUDIT DEPARTMENT

Ms. Sherry– Ann Parsons - Internal Auditor

BRANCH OFFICES**MARRIAQUA**

Ms. Cara Hunter
Ms. Jasmine Woods
Ms. Kimaya Hadaway
Mr. Carlos Ryan
Mr. Arthneil Baker
Ms. Nyesha Jackson
Mrs.Senica Williams-Spencer

BEQUIA

Ms. Janielle Compton
Ms. Charlene Farrell
Mr. Kemuiel Frederick

UNION ISLAND

Ms. Oteeka Rocque
Ms. Kezanny Williams

CANOUAN

Mr. Andre Patterson
Ms. Chesiqueka DeRoche

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PHOTO GALLERY: 2024 MEMORIES

MINUTES OF THE 64th ANNUAL GENERAL MEETING (AGM)

OF THE

KINGSTOWN CO-OPERATIVE CREDIT UNION LTD (KCCU)

HELD AT THE RUSSELL'S AUDITORIUM AND ON THE ZOOM PLATFORM

9TH OCTOBER 2025 AT 4:00 PM

OPENING SESSION

1. ASCERTAINMENT OF A QUORUM

Sis Nicole Joseph-Byron, the Chairperson of the opening session, established a quorum.

2. CALL TO ORDER AND WELCOME

The Chair called the meeting to order at 4:55 pm.

3. PRAYER

Bro Timothy Scott led the prayer, and the members recited the Credit Union Prayer.

4. NATIONAL ANTHEM

The National Anthem was rendered on steel pan.

5. CREDIT UNION SONG

Sis Judith Seaman led the Credit Union song.

6. APOLOGIES FOR ABSENCE

None.

7. SILENT TRIBUTE

Bro Timothy Scott listed the names of members who passed away during this reporting period as follows:

Omega King	Germine Douglas	Elroy Primus
Lozetha Crosby	Theckla Rodney	Adina Myers
Cynthia Mc Dowald	Raleigh Franklyn	Elizabeth Robinson
Jenenese Cordice	Evelyn Weekes	Seymore Anderson
Frederick Williams	Margaret Hamilton	Osborne Glasgow
Barbara Caesar-Bentick	Rolin Stapleton	Coleen Hendrickson
Grafton Bullock	Iletha Baptiste	Allicene Butler
Lilius Noreen Boucher	Debra Larverne Nash	Francis Prescott
Cora-Ann Mardenborough-Douglas	Vandy Bruce	Loretta Hamilton
Earlon Williams	Eula Telesford	Cathy Adams
Ingrid DaSouza	Noel Edwards	Victorine Patterson
Michael Prince	Catherine Louise Dick	Sylvia Goodluck
Ceceilia Miguel-Wiltshire	Matilda Forde	Eyon Browne
Thomas Simmons	Diana Williams	Dino White
Kenrique Robinson	Winnifred Pierre	D'obre Charles-John
Chelsey CaDougan	Lewis Keane	Alfred Delplesche
Kevine Scott	Marilyn Hutchinson	Gideon Gabriel
Carlisle Cordice	Jasmine Charles	Calvin Jr. Llewellyn
Lloyd John	Jennie Snagg	Shelly Edward Clarke

8. **GREETINGS**

The greetings were presented as follows:

Organisation	Representative
SVG Teachers Cooperative Credit Union Ltd (SVGTCCU)	Sis Roxanne John
SVG Cooperative Credit Union League	Sis Miriam Roache
General Employees Cooperative Credit Union Ltd (GECCU)	Bro Endoll Johnson
Police Cooperative Credit Union (PCCU) – <i>via recording</i>	Bro Kenroy Alexander

The St Vincent Automotive Cooperative Society Limited (SACS) apologised for its absence, as its AGM was being held on the same day.

BUSINESS SESSION

1. **CALL TO ORDER**

Bro Timothy Scott, President of the Board of Directors, called the Business Session to order at 5:25 pm and presided as Chairman.

2. **ADOPTIONS**

2.1 Adoption of Standing Orders

The Chair read the Standing Orders on page 8 of the AGM booklet.

The Standing Orders were adopted on a motion moved by Sis Susan Ingrid Clarke, seconded by Sis Joslyn Craigg. The motion was carried.

2.2 Adoption of Agenda

2.2.1 Amendment to the Agenda

The Chair suggested that the committee's election be held after it has submitted its report, rather than holding all elections during item No. 5 on the agenda.

2.2.2 Adoption of the Agenda

The Agenda was adopted with the amendment on a motion moved by Sis Ackisha Yearwood-Corrindon and seconded by Sis Betty Crosby-Medford. The motion was carried.

3. MINUTES OF THE 62ND ANNUAL GENERAL MEETING

The minutes were accepted as read following a motion by Sis Sis Ambèure Prescott-Roache, seconded by Sis Camille John. The motion was approved.

3.1 Amendments and Confirmation

- i. Sis Crystal Wyllie noted on page 19, section 4.1.1(b) that the amount "\$4000,000" should be corrected to "\$400,000.
- ii. Sis Erlene Donaldson noted on page 20, section 4.1.1(o) that the statement, "...the Chairman stated that the appeal was not filed by the Board, Management, nor staff of KCCU," was incorrect and had not been made. The Chair concurred.
- iii. Sis Ackisha Yearwood highlighted on page 24, section 4.6, that her name was incorrectly listed as "Sis Ackiesha Yearwood" and should be corrected to "Sis Akisha Yearwood."
- iv. Page 25, section 5.4, "Sis Rudisha Mctair-Peters" be corrected to "Sis Rudisha Mc Tair-Peters."
- v. Sis Marcelle Burgin pointed out on page 25, section 5.2, that 'Sis Anderson' was listed as seconder for Grant Thornton's nomination as Auditor; the Chair committed to having the office update this information to include the first name.
- vi. Sis Marcelle Burgin noted on page 26, section 5.4, that 'Bro Fidel' and 'Bro Pierre' were listed as nominator and seconder for Bro Simeon Bacchus to the Supervisory and Compliance Committee. This was amended to 'Bro Fidel Caesar (Nominator)', and the seconder 'Bro Pierre' was to be clarified.
- vii. The minutes were adopted on a motion moved by Sis Fayann Durham-Richards and seconded by Sis Licia Nero.

3.2 *Matters Arising from the Minutes*

3.2.1 IT Project

Bro Michael John referred to item 4.1(b) on page 18 and requested an update on the IT project and the expenditure of the \$2 million budget. Sis Niasha Stapleton replied that the details were on page 35 of the AGM booklet and confirmed that the full budget had not been spent.

Bro Eronne Evans explained that the project experienced delays but was expected to be finished by 2026. He added that the latest equipment would be purchased, and the software is subscription-based, addressing concerns about becoming outdated.

In response to Bro Couls Vanloo, Bro Evans mentioned that the project was about 80% finished.

3.2.2 Georgetown Branch Development Project

The Chair updated that the Georgetown Branch Development Project was ongoing. A consultant reviewed construction firms and recommended one. Contract negotiations were ongoing, so the contractor's name remained confidential until unsuccessful bidders were notified. The Chair said details would be shared before the next AGM.

3.2.3 New ATM installation

Bro Lorenzo Barbour referenced page 19, item 4.1.1 (e). He asked if a feasibility study compared the costs of installing and maintaining a new ATM versus subsidising members' \$1.50 bank charge and using BOSVG's ATM services.

Bro Evans confirmed that a study was undertaken, explaining that although the fee does not completely offset ATM costs, the decision prioritised member convenience and satisfaction. He mentioned that the ATM has been a long-standing request, and the organisation has now achieved this milestone.

3.2.4 Customer Service

Bro Vanloo raised concerns about declining service quality, citing disrespect, lack of accountability, misconduct, and poor relations with members. He mentioned a recent shooting on the premises and criticised the lack of senior staff intervention, concluding there was a leadership and oversight failure.

The Chair stated that the fatal incident was under legal review. KCCU issued an apology on 9th July 2025, and the Board met with the General Manager to discuss future actions. The office was developing a procurement policy for security services, including stricter screening measures such as sociometric testing.

Bro Evans mentioned that senior staff, including himself, often interacted with members, and management regularly addressed concerns when escalation was necessary.

Bro Michael John observed that installing walls reduced interaction and accessibility, causing the Credit Union to seem less welcoming than other organisations.

Bro Evans explained that space limitations and operational needs, such as the ATM installation, prompted the changes to the walls and layout. He also said that the Board intended to expand the physical space to create a more member-friendly environment.

The Chair mentioned that proposals for setting up a branch in Kingstown Park will be shared with the members.

3.2.5 Erlene Donaldson's Case

Sis Erlene Donaldson referred to page 20, item 4.1.1 (o), and expressed concern about funds being deducted from her share account without explanation. She also mentioned that her lawyer had written to KCCU about the issue. The Chair responded that the Legal teams were handling the matter and that it could not be discussed.

3.2.6 Loan Delinquency Rate

Referring to page 23, 4.4.1 (iv), Bro Michael John highlighted the increase in the loan delinquency rate from \$8.3 million in 2023 to \$10 million in 2024 (page 60).

The Chair emphasised that the Board and Management recognised the need to address and reduce the delinquency rate.

4. REPORTS – PRESENTATION AND ADOPTION

4.1 Board of Directors (BOD) Report

Bro Couls Vanloo moved to approve the BOD Report as read, seconded by Bro Jerome DeShong. The motion was approved.

Discussion on the BOD Report

- i. Bro Couls Vanloo questioned how the IT project was reported as 80% complete when only \$1 million of the \$2 million budget had been spent. The Chair suggested that the reduced expenditure might be due to decreased or discounted costs.
- ii. Bro Cheddy Ash emphasised the need for an iPhone version of the KCCU app. Bro Evans said the app was developed, awaiting Apple's approval, and the Android version has been updated.

4.1.2 Adoption

The BOD Report was approved following a motion by Bro Laurent Hadley, seconded by Sis Ackisha Yearwood-Corrindon. The motion was accepted.

4.1.3 President's Message

The President delivered his speech, as documented on page 5 of the AGM booklet, and then left the podium while seeking re-election.

At this point, Sis Nicole Joseph-Byron assumed the role of Chairperson for the Business Session.

The President's Message was approved on a motion moved by Bro Michael John, seconded by Sis Susan Ingrid Clarke. The motion was carried.

4.1.4 Nominations And Elections to the Board of Directors

Bro Gary Matthias of *JM Accounting Services Limited* facilitated the voting process.

Nominated by the Nominations Committee:

Bro Timothy Scott (eligible to serve one term)

Bro Danville Toney (eligible to serve one term)

Nominated from the Floor:

Nominee	Nominated by	Seconded by
Sis Susan Ingrid Clarke	Sis Elthia George	Sis Licia Nero
Sis Akisha Yearwood-Corrindon	Bro Bernard John	Sis Camille John

Sis Elthia George moved a motion to close nominations, seconded by Sis Trichelle Allen. The motion was carried.

The results were:

Bro Timothy Scott	-	113
Bro Danville Toney	-	58
Sis Susan Ingrid Clarke	-	55
Sis Akisha Yearwood	-	51

Bros Timothy Scott and Danville Toney filled the two Directors' positions.

4.2 Treasurer and Auditor's Report

Sis Niasha Stapleton moved to accept the Treasurer and Auditor's Report as read. The motion was moved by Sis Susan Ingrid Clarke and seconded by Sis Joslyn Craigg.

4.2.3 Auditor's Report

Bro Floyd Patterson from Grant Thornton explained the risk-based audit approach for the Credit Union's 2024 financial statements, highlighting high-risk areas like credit loss estimates, financial instruments, and revenue recognition. He stressed that complex financial reporting needed thorough assessments of management's assumptions and controls. The audit team also reviewed IT systems and controls.

Bro Patterson confirmed that all auditors declared independence in the report dated 30th September 2025.

He announced his retirement after 43 years, having actively overseen the Credit Union's audit since 1996, initially as a social contribution with a modest fee.

Bro Patterson remarked that the firm became a strong, well-staffed regional practice with qualified auditors. He thanked the members for allowing him to serve and hoped his efforts would aid the organisation's growth.

4.2.3.1 Discussion on the Auditor's Report

In response to Bro Couls Vanloo, Bro Patterson stated that notes to investments were detailed in note 9 of the financial statements and totalled \$7,481,000.

Bro Patterson confirmed that bonds and treasury bills were recorded at amortised cost because management intended to hold the investment securities for their contractual cash flows rather than for trading or speculation. The amortised cost was \$7,021,193 plus interest receivable of \$48,168, and expected credit losses were \$45,822, resulting in a net carrying amount of \$7,023,539. IFRS did not require specification for which governments were included.

Bro Vanloo asked if investments were secured and if a threshold applied. Bro Patterson said all investments carried risk, with expected losses based on those risks and the portfolio's status at the reporting date. He confirmed all investments were current and not in default at year-end, reflected in the impairment. For credit loss assessments, especially for government securities, the audit used ratings from agencies like Moody's to evaluate each country's risk, directly affecting expected losses.

Bro Vanloo inquired about the risk of the Credit Union's debt ratio exceeding 90% and lending large sums. Bro Patterson explained that managing such risk was a balance for financial institutions. The investment portfolio, including loans, should be diversified to prevent overexposure. Management should set and maintain appropriate risk levels and structure the portfolio to ensure it is well-diversified rather than concentrated in a single area.

4.2.4 Treasurer's Report

The Treasurer's Report was accepted without discussion.

4.2.5 Dividends

The Board of Directors proposed a dividend rate of 6% on equity shares.

The motion to approve the Board's proposed dividend was made by Sis Akisha Yearwood and seconded by Sis Camille John. It was approved.

The Treasurer and Audit Reports were adopted on a motion moved by Bro Couls Vanloo, seconded by Sis Susan Ingrid Clarke.

4.2.6 Nominations And Elections for Auditor

Grant Thornton was ineligible for re-election after completing five years of service.

Nominated from the Floor:

Nominee	Nominated by	Seconded by
BDO	Michael John	Claydon Roach

Bro Michael John moved a motion, seconded by Bro Philip Cambridge, to close nominations, and it was carried.

BDO was elected as the new auditor for the Kingstown Co-Operative Credit Union for the next financial year.

4.3 Credit Committee

A motion for the Credit Committee Report to be accepted as read was moved by Sis. Akisha Yearwood and seconded by Sis Betty Crosby-Medford. The motion was carried.

Sis George observed that in 2024, overall loan activity declined compared to the previous year, with total disbursed loans decreasing by 21.9%. Conversely, the value of approved loans increased by 7.9%. She pointed out notable growth in two specific loan products: the Diamond Deal vehicle loan, which surged by 61.7%, and the XMAS loan, which grew by 34.8%. The KCCU Boss loan also increased.

4.3.1 Discussion on the Credit Committee Report

- i. Bro Michael John questioned the use of acronyms like "KCCU BOSS". Sis George explained it referred to a business loan. Bro John suggested defining acronyms and product names clearly in the report to improve understanding.
- ii. Bro Vanloo referenced page 20, item 4.1.1 (k), highlighting issues with the loan process. He noted that a requested meeting was not scheduled, that staff seemed unaware of the bylaws, and that he encountered several obstacles, including inconsistent explanations of requirements and disrespectful behaviour by loan officers.

Sis George explained that the loan policy was under review and could not comment on specific claims refusals. She emphasised that approvals must follow criteria, noting that rising delinquency rates affected decisions. Regarding age, she clarified that insurance excludes loans for members over 70, who often depend on pensions, which increases the risk of non-repayment if they pass away.

Bro Vanloo emphasised that all members should be allowed to submit loan applications, regardless of approval status, to ensure transparency in reporting. He pointed out that rejecting applications in advance would distort the Credit Committee's data.

- iii. Bro Michael John advised the Credit Union to focus on long-term loans, citing the higher risks and delinquency linked to short-term loans. He explained that the slow loan portfolio growth partly stems from high administrative costs for small loans and compared KCCU's performance with that of larger credit unions. He warned that without growth-oriented strategies, membership and finances could decline.

Sis Ambeure Prescott-Roache moved a motion that the Credit Committee Report be adopted, seconded by Sis Betty Crosby-Medford.

4.3.2 Nominations and Elections to the Credit Committee

There were two vacancies.

Nominated by the Nominations Committee:

Bro Claydon Roache

Bro Andre Norville

Nominated from the Floor:

Nominee	Nominated by	Seconded by
Sis Sandra George	Sis Betty Crosby-Medford	Sis Rudisha Mc Tair-Peters
Bro Shamar Stevenson	Bro Bernard John	Sis Fayan Durham-Richards
Bro Muwsa Mohammed	Sis Ackisha Yearwood	Sis Ambèure Prescott-Roache

Sis Susan Ingrid Clarke moved a motion to close nominations, seconded by Sis Camille John. The motion was carried.

The results were:

Bro Claydon Roache	-	47
Bro Andre Norville	-	24
Bro Muwssa Mohammed	-	19
Sis Sandra George	-	11
Bro Shamar Stevenson	-	19

Bro Claydon Roache and Bro Andre Norville filled the two available positions.

4.4 Supervisory and Compliance Committee

Sis Nisha Hope moved the motion to adopt and accept the Supervisory and Compliance Committee, seconded by Sis Elthia George. The motion was carried.

4.4.1 Discussion on the Supervisory and Compliance Committee Report

Sis Desiree Robinson referred to the CPEA scholarship awards, sharing she emailed the Supervisory Committee on 30th July, 2025, and got a response just two hours before the meeting, which she found disrespectful and unprofessional. She noted the number of scholarship categories increased with each recipient and questioned why only three of four academic scholarships were announced. She also said her daughter, tied for the fourth scholarship, received only a one-time \$1,000 bursary, while the other student with the same award got a full seven-year scholarship.

Sis Ruth Stowe explained that the scholarship policy included criteria to distinguish tied applicants, including the member's account, and that the fourth scholarship was awarded as a staff scholarship.

Sis Nicole Joseph-Byron apologised for the delayed response and advised Sis Robinson to visit the Credit Union for clarification on the account used for the scholarship award.

Sis Camille John proposed adopting the Supervisory and Compliance Committee Report, and Sis Betty Medford seconded the motion. The motion was carried.

4.4.2 Elections to the Supervisory and Compliance Committee

Bro Steve Millington's term concluded, leaving a vacancy on the Supervisory and Compliance Committee, and he was eligible for re-election.

The Nominations Committee nominated Sis Marissa Cyrus.

The results were:

Bro Steve Millington	-	36
Sis Hannah Laidlow	-	19
Sis Marissa Cyrus	-	11

Bro Steve Millington was re-elected to the supervisory committee.

4.5 Education Committee

The motion to take the Education Committee report as read was moved by Sis Akisha Yearwood-Corrindon and seconded by Sis Nisha Hope.

There was no discussion.

5. NEW BUSINESS

5.1. Scholarship Award Tie

Bro Vanloo recommended revising the rules for scholarship awards to promote fairness in tie situations between students. He mentioned that during his tenure on the Education Committee, he created the scholarship system, which was based on a points system that evaluated both academic achievements and economic background.

He proposed that if two applicants tie with the same score, both should be awarded full scholarships. Bro Vanloo observed that such ties were infrequent and would have a negligible financial impact on the Credit Union.

5.2. Transparency and Governance

Bro Vanloo expressed concern about transparency, citing communication gaps among the Board, management, committees, and staff. He called these "blind spots" damaging and unprecedented.

Bro Vanloo mentioned that the Manager should refrain from instructing the Loan Manager to reject a member's application. Instead, the Manager ought to accept the application and conduct a thorough review.

He suggested that some staff were acting without accountability and urged the Board to enhance oversight and discipline, emphasising that members elect the Board to ensure proper management.

Bro Evans stated that he did not direct any Loan Officer to reject Bro Vanloo's application, and his concerns were appropriately documented.

6 ADJOURNMENT OF MEETING

The meeting concluded at 9:40 pm following a motion proposed by Sis Betty Crosby-Medford and seconded by Bro Steve Millington. The motion was approved.

Read and signed as an accurate record this 1st day of October, 2026

A handwritten signature in blue ink, appearing to read "Timothy Scott", with a long horizontal flourish extending to the right.

Bro Timothy Scott
President

A handwritten signature in blue ink, appearing to read "Nicole Joseph-Byron", with a stylized, cursive script.

Sis. Nicole Joseph-Byron
Secretary

9. BOARD OF DIRECTORS' REPORT TO THE 64th ANNUAL GENERAL MEETING OF THE KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED

9.1 Background and Operational Overview

The Board of Directors of the Kingstown Co-operative Credit Union Limited (KCCU) is pleased to present the annual report for the financial period ended December 31, 2025. Throughout the year, KCCU demonstrated remarkable resilience as it continued to navigate the compound economic impacts of the COVID-19 pandemic, the 2021 La Soufrière volcanic eruption, and ongoing recovery efforts following Hurricane Beryl. Operating within a dynamic socio-economic landscape, your Credit Union maintained its core commitment to member empowerment, sound governance, and financial stability, proving its fundamental economic viability and strengthening its position within the national financial system. The financial performance for the period ending December 31, 2025, reflected strong asset expansion and significantly improved profitability. Total assets grew by 9% year-over-year to reach \$181.3 million. Net earnings experienced a substantial surge, reaching \$2.3 million. This performance was primarily driven by steady loan portfolio growth, prudent asset management, and effective operational cost controls. Alongside financial growth, KCCU maintained its dedicated social responsibility agenda, investing heavily in community development through student scholarships, bursaries, family assistance programs, and financial literacy initiatives, social welfare programs across St. Vincent & the Grenadines.

9.2 Economic Environment

The Vincentian macro-environment during 2025 was defined by post-disaster reconstruction and targeted economic recovery, with national real GDP expanding by approximately 4.9%. Growth was heavily supported by large-scale public infrastructure projects, tourism construction, and ongoing rehabilitation works across the agriculture, housing, and fisheries sectors. While domestic inflation retreated to a range between 2.0% and 2.6% by the close of the year, cumulative increases in living costs continued to place pressure on member disposable income and household savings capacity.

The financial sector experienced escalating competition from both traditional commercial banks and emerging non-bank financial institutions. Commercial entities, such as the Bank of St. Vincent & the Grenadines (BOSVG), aggressively competed for prime borrowers by offering mortgage interest rates as low as 4.75%. Furthermore, institutions like GECCU introduced extended payment terms on vehicle financing, while nimble fintech platforms including Payswif and Sipay expanded into payment processing, threatening to disintermediate traditional credit union transaction flows. In response to high loan demand relative to deposit accumulation, KCCU managed tight liquidity levels hovering near the 15% to 18% regulatory threshold.

To safeguard long-term stability, the Board initiated a structured Capital Augmentation Plan focused on the aggressive promotion of permanent shares and refined portfolio management

9.3 Board of Directors Elections, Meetings, and Attendance

At the 63rd Annual General Meeting, Timothy Scott and Danville Toney retired and were eligible for re-election. The nominees were Timothy Scott, Danville Toney, Susan Clarke and Akisha Yearwood.

Timothy Scott and Danville Tony were elected to fill the positions.

At the inaugural meeting of the Board of Directors, officers were elected to serve as follows: -

- Bro. Timothy Scott – President
- Sis. Sabita Jacobs-Seymour – Vice-President
- Sis. Nicole Byron – Secretary
- Sis. Niasha Stapleton – Treasurer
- Sis. Daniella Henry – Assistant Secretary/Treasurer
- Bro. Danville Toney – Director
- Bro. Osneth Cato - Director

The Board of Directors continues to be comprised of a combined wealth of knowledge in Information Technology, Accounting, Public Sector Administration, Public Finance, Public Policy, Project Management, Environmental Health, Civil with Environmental Engineering, Water and Environmental Management, Banking and Finance, Investment Management, and Economics.

9.4 Meetings and Attendance

Meetings of the Board were held monthly. Additionally, one special meeting was arranged.

During 2025, the Board maintained the Information Technology Governance Committee, Human Resource Committee, Investment Committee and a Building and Development committee

The Board appointed members to each of the following subcommittees to serve for the 2025/2026 period:

9.4.1 The Human Resources Committee

- Sis. Susan Clarke – Chairman
- Sis. Juanika Joseph – Secretary
- Bro. Timothy Scott – Member
- Sis Akisha Yearwood – Member
- Sis Daniella Henry – Member

9.4.2 The Investment Committee:

- Bro. Osneth Cato - Chairman
- Sis. Daniella Henry - Secretary
- Bro. Bernard John - Member
- Sis. Nicole Byron- Member
- Bro. Kazon Simmons - Member
- Bro. Danville Toney – Member

9.4.3 Information Technology Governance Committee

- Bro. Martin Sheen - Chairman
- Sis Niasha Stapleton - Secretary
- Bro. Otis Joseph- Member
- Sis. Sabita Jacobs-Seymour - Member
- Sis. Cynthia Hope-Browne - Member
- Bro Osneth Cato - Member
- Sis. Nicole Byron – Member

9.4.4 Building and Development committee

- Bro. Laurent Hadley – Chairman
- Bro. Daveo London - Secretary
- Bro. Timothy Scott – Member
- Sis. Niasha Stapleton – Member
- Sis. Sabita Jacobs-Seymour - Member
- Bro. Terral Mapp - Member
- Bro. Danville Toney – Member
- Bro. Jerome Deshong- Member

9.5 Strategic Objectives & Infrastructure Projects

Under the 2025–2027 Strategic Business Plan, the Board directed management to execute key initiatives centered around Infrastructure Optimization, Digital Resilience, and Market Expansion:

9.5.1 Georgetown Branch Project

Finalized plans for a new \$3.0 million modern facility in Georgetown to serve the Windward corridor and broaden credit union operations in underserved rural markets.

9.5.2 Kingstown Headquarters Realignment

To resolve severe space constraints at the Granby Street main office without forfeiting monthly commercial rental income, the Board approved an expansion strategy. This involves developing alternative commercial space at our Kingstown Park Site to free up main building floors for KCCU operations while preserving rental revenue.

9.5.3 Brighton Housing Development

Progressed the 9-acre Brighton development by completing subdivision designs and surveying individual residential lots. The project strategy balances financial returns with member affordability, incorporating preferential financing and credit union right-of-first-refusal provisions for resales. We remain committed to this project and have made significant progress in getting it off the ground. We are about ready to begin sales pending internal administrative decisions to be made.

9.5.4 Investment in Renewable Energy

KCCU continues to be a pioneer in the thrust for greater use of renewable energy in St. Vincent and the Grenadines. We are pleased to report that our commissioned solar farm is performing exceptionally well and generating significant financial returns for the organization. With minimal maintenance costs and consistently strong output, this green investment provides a stable, above-average income stream that directly benefits you, our members. Building on this success, it remains our intention to expand our renewable energy capacity and reduce our carbon footprint by equipping our new Georgetown branch facility with solar power as well.

9.5.5 Information Technology and Governance

- **Credit Bureau Integration:** KCCU integrated operational data flows with the ECCU Credit Bureau (EveryData), laying the foundation for automated credit scoring and risk-based loan decisioning.
- **Core Systems & Cybersecurity:** Upgrades to the credit union's primary IT network infrastructure, firewall protections, and Endpoint Detection and Response (EDR) systems were operationalized to mitigate rising cyber risks and AI-enabled threats.

- **Digital Banking Services:** Continued enhancement of the mobile app, online portal, and ATM management frameworks to ensure seamless access for all members.
- **Internal Governance:** Subcommittees; including HR, Investment, IT Governance, Building and Development, and Credit, maintained monthly oversight on risk exposure, compliance reporting, and internal policy alignment.

9.6 Talent Management & Capacity Building

The continued success of KCCU depends on the skills, dedication, and professionalism of our team. We are therefore prioritizing talent management and capacity building to ensure that our staff members are equipped with the right tools, training, and opportunities for growth. By investing in our people, we strengthen the backbone of the Credit Union and enhance our ability to deliver quality services to our members while preparing for the challenges of a dynamic financial environment.

9.7 Staff Training and Development

Staff Count			
	Male	Female	Total
Kingstown	9	33	42
Mesopotamia	2	12	14
Bequia	1	2	3
Canouan	1	1	2
Union Island	1	2	3
Total	14	50	64

9.7.1 Training

The Board and Staff participated in the following training:

Name of Training (External)	Date	Number of Persons in Attendance	Names of Persons in Attendance
CaribDE	January 2025	2	Kezanny Williams Osneth Cato
Debt Recovery and De- linquency Management Training	March 11-12, 2025	7	Judith Seaman Zorlah Primus Ariel Bulze Danielle Charles Cara Hunter Jasmine Woods Sharlene Antoine
Professional Secretarial & Consultancy Services— Administrative Training	March 11-12, 2025	3	Michka Charles Mariel Edwards De’Ontrelle Roberts
AML/CFT Training for Private Sector Institu- tions	March 18, 2025	3	Hadasha Butcher-Cruickshank Devorn Walker Renee Rodney
CARDTP Cybersecurity Knowledge Sharing	May 28, 2025	1	Andre Gaymes
CPR/First Aid/AED	June 2, 2025	9	Rachel Phillips Sherwyn Herbert Joshua Romeo Michka Charles Anaria Morgan Devorn Walker Annique Foster (Onsite Intern) Oszette Glasgow
CPR/First Aid/AED	June 3, 2025	9	Terika Gurley Alice Adams Eronne Evans Koriene Chance Sameeka McDonald Baggionique Jack Allisa Barnum Allysa Smith

Quality Member Service Training	May 27, 2025	16	Alice Adams Andre' Patterson Ariel Bulze Baggionique Jack Cara Hunter Charlene Farrell Danielle Charles De'Ontrelle Roberts Janielle Compton Kimaya Hadaway Jasmine Woods Michka Charles Oszette Glasgow Senica Williams-Spencer Te'Jany Browne Terika Gurley
Toastmasters-Speechcraft Programme	May 6, 2025—June 17, 2025	2	Alice Adams Oszette Glasgow
Audit Techniques	June 4-5, 2025	7	Devorn Walker Hadasha Butcher-Cruickshank Daniella Henry Rudisha Peters Joselle Joslyn Nicole Byron Steve Millington
Disaster Preparedness & Business Growth	August 7, 2025	3	Sabita Seymour Nicole Byron Eronne Evans
Virtual Module Training Sessions	August, 2025		
Security Officer Training	August, 2025— September, 2025	6	Carlos Ryan Azizah Stowe Keturah Farrell Kemuiel Frederick Sherwyn Herbert Arthneil Baker
CaribDE	September 27, 2025	2	Ariel Bulze Nicole Byron
AML/CFT/CPF Conference 2025— Compliance in the 21st Century: Financial Inclusion and Digital Transformation in Dynamic Landscape	October 16-17, 2025	1	Hadasha Butcher-Cruickshank

Internal Training Sessions:	Facilitator	Date	Persons in Attendance
AML/CFT Training	Compliance Officer		Staff

9.8 Condolences

It is with profound sadness that we recognize the passing of some of our members. KCCU takes this opportunity to extend deepest condolences to all who mourn the loss of their loved ones. May their souls rest in peace.

List of members who passed during 2025:

Ian Ronald Jack	Myra Lewis	Basil Williams
Leon Kelly	Wilhelmina Simon	Nelson Williams
Marcia Pope	Jose Shortte-Forde	Brandon Child
Severn Williams	Shirley Henry	Otis Nichols
Vidal Butler	Matthew Jack	Nicole Richards
Videal Baptiste-Pierre	Judiana Thomas-Brackin	Shernard Gloster
Chiefton Cruickshank	Zachary Harry	Munro Soleyn
Randolph Warren	Lester Rogers	Herbert Thom
Lennox Kenneth Huskisson	Glenroy Franklyn	Abigail Joseph-Cato
Ezekiel Morgan	Carol Cain	Kenrick Doyle
Glenford Ballantyne	Michael Hadaway	Courtney Harris
Dorcas Toby	Benjamin Roberts	Alford Jacobs
Julie Pierre	Willington John	Merline Samuel
David Jewett	Kenrick Shallow	Cornelius Joseph
Annie Barrow	Jenson Goddard	Uroy Fields
Calvert Jackson	Phyllis Gilbert	Roald Lyscott
Pearlie DeFreitas	Eunice Glasgow-Samuel	Ulric King

Stephen Bibby	Carol Charles-Herbert	Clinton McLeod
Maurita Charles	Pearla Williams	Onicha Dopwell
Ovita Davis	Joan Cadougan-Gurley	Adeline Ross
Molly Thomas	Petro Young	Akino Lavia
Roslyn Adams	Laurine Samuel	Aileen Joyette
Carlos Trudge	Thelma James	Barbara Staye
Gail Nanton	Guanita Pierre	

9.9 Conclusion

As KCCU navigates evolving regulatory standards, economic headwinds, and market competition, the Board of Directors remains firmly committed to maintaining high standards of governance, fiscal discipline, and cooperative values. We express our sincere gratitude to our valued members, management, and staff for their dedication throughout 2025 as we continue to build a resilient and member-focused institution.

Yours Sincerely,



Timothy Scott

President

10. TREASURER'S REPORT TO THE 64th ANNUAL GENERAL MEETING OF THE KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED

10.1 Introduction

The financial year 2025 unfolded against a backdrop of post-hurricane recovery and economic stabilization in St. Vincent and the Grenadines. Building on the infrastructure investments and the gradual recovery in tourism and agriculture observed in 2024, the domestic economy demonstrated continued momentum. While inflationary pressures stabilized over the period, small island economies remained sensitive to imported food and fuel costs, global market shifts, and climate-related risks.

Against this background, Kingstown Cooperative Credit Union approached 2025 with a strategic focus on balance sheet optimization, active capital deployment, and financial resilience. Our priority was to maintain strong liquidity standards, optimize earning assets, manage credit and investment risks effectively, and ensure that balance sheet expansion directly supported the needs of our membership.

10.2 Financial Results

10.2.1 Assets

Category	2024 (\$)	2025 (\$)	Change (\$)	Change %
Total Assets	166,797,651	181,306,880	14,509,229	8%
Loans (Net)	115,796,021	123,705,209	7,909,188	7%
Cash Resources	26,596,147	22,385,195	- 4,210,952	-16%
Property, Plant and Equipment	11,771,904	14,022,212	- 129,955	-1%
Investment Securities	7,481,434	16,038,999	8,557,565	114%
Investment Properties	3,484,991	3,606,302	121,311	3%

Total assets of the Credit Union grew from EC\$166.80 million in 2024 to EC\$181.3 million in 2025, representing an increase of EC\$14 million or 9%. This growth underscores our continued capability to mobilize member deposits and deploy capital into high-quality assets.

The net loan portfolio expanded by EC\$7.91 million, or 7%, moving from EC\$115.80 million to EC\$123.71 million, signaling steady member borrowing demand across mortgage and personal lending categories. Cash resources decreased from EC\$26.60 million to EC\$22.39 million (a drop of 16%) as excess liquidity was reallocated into revenue-generating holdings. Consequently, investment securities recorded significant expansion, surging by EC\$8.56 million or 114%, from EC\$7.48 million to EC\$16.04 million. Property, plant and equipment experienced a slight net decrease of 1% to EC\$11.64 million due to annual depreciation, while investment properties held stable with a minor upward revaluation of 3% to EC\$3.61 million.

10.2.2 Share Capital and Members' Deposits

Category	2024 (\$)	2025 (\$)	Change (\$)	Change %
Share Capital	8,548,404	10,289,336	1,740,932	20%
Members' Share Savings	63,405,941	68,464,278	5,058,337	8%
Deposits	68,938,640	76,477,772	7,539,132	11%

Member support and financial engagement remained strong during 2025. Share capital expanded from EC\$8.55 million in 2024 to EC\$10.29 million in 2025, an increase of EC\$1.74 million or 20%, reflecting continued institutional capitalization through member share contributions and our capital augmentation plan.

Members' share savings increased by EC\$5.06 million or 8%, reaching EC\$68.46 million compared to EC\$63.41 million in the preceding year. Total member deposits also demonstrated strong momentum, expanding from EC\$68.94 million in 2024 to EC\$76.48 million in 2025, representing a growth of EC\$7.54 million or 11%. These results highlight sustained member trust in the Credit Union as a financial partner.

10.2.3 Income Performance

Income Category	2024 (\$)	2025 (\$)	Change (\$)	Change %
Interest on Loans	9,190,460	9,699,312	508,852	6%
Investment Income	706,264	769,823	63,559	9%
Income on Death Benefit	200,485	91,760	- 108,725	-54%
Commissions and Misc. Income	401,442	401,714	272	0%

Gross operational earnings registered sound progress across core functions. Interest income on loans rose from EC\$9.19 million in 2024 to EC\$9.70 million in 2025, a growth of EC\$508,852 or 6%, supported by the expansion of the underlying loan portfolio. Investment income grew by 9%, moving from EC\$706,264 to EC\$769,823, benefiting from expanded investment security holdings.

Net income from the death benefit plan recorded a decline of EC\$108,725 or 54%, moving to EC\$91,760 due to higher total claims settled during the reporting year. Commissions and miscellaneous income remained consistent at EC\$401,714. Overall, the Credit Union achieved a net surplus of EC\$316,537 for 2025, maintaining positive profitability while absorbing higher loan loss provisions to protect the quality of the balance sheet.

10.3 Dividends

The Board of Directors proposes the following dividend distribution for the financial year 2025:

- **Equity Shares:** 6% (*pending final AGM approval*)

10.4 Statutory Requirements

The Credit Union maintained full compliance with the regulatory benchmarks set by the Financial Services Authority and the Co-operative Societies Act:

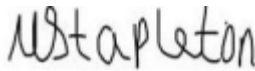
- **Liquidity Ratio:** Stand at **15%** (meeting the statutory requirement of at least 15% under Section 119(3) of the Co-operative Societies Act).
- **Reserves to Liabilities Ratio:** Stand at **9%** (exceeding the statutory requirement of at least 7% under Section 124(3) of the Co-operative Societies Amendment Act).

10.5 Conclusion

The year 2025 was marked by disciplined asset expansion, successful deployment of excess liquidity, and structural capital growth for Kingstown Cooperative Credit Union. Despite broader economic challenges and claim adjustments, the institution strengthened its core capital base, maintained regulatory compliance, and supported member credit demands.

Looking ahead to 2026, our strategic priorities will focus on continuing income stream diversification, refining credit risk frameworks, enhancing yield on invested reserves, and expanding digital and member-centric services.

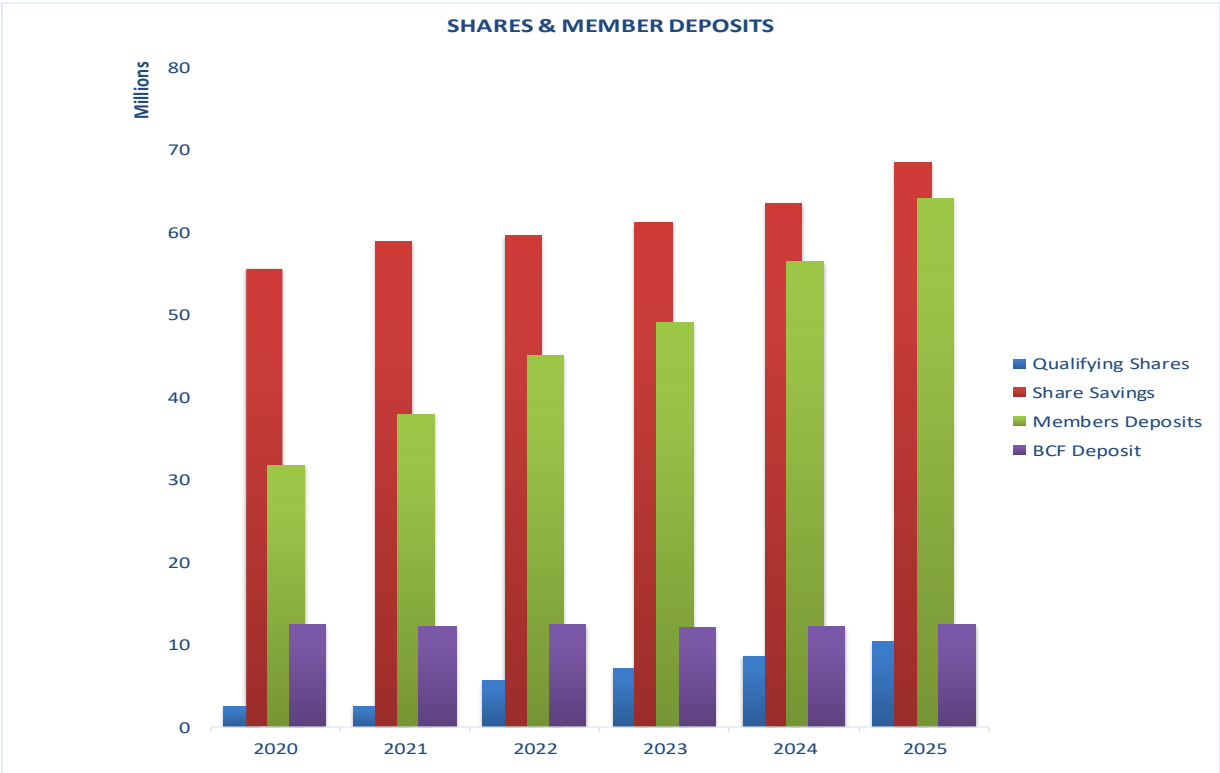
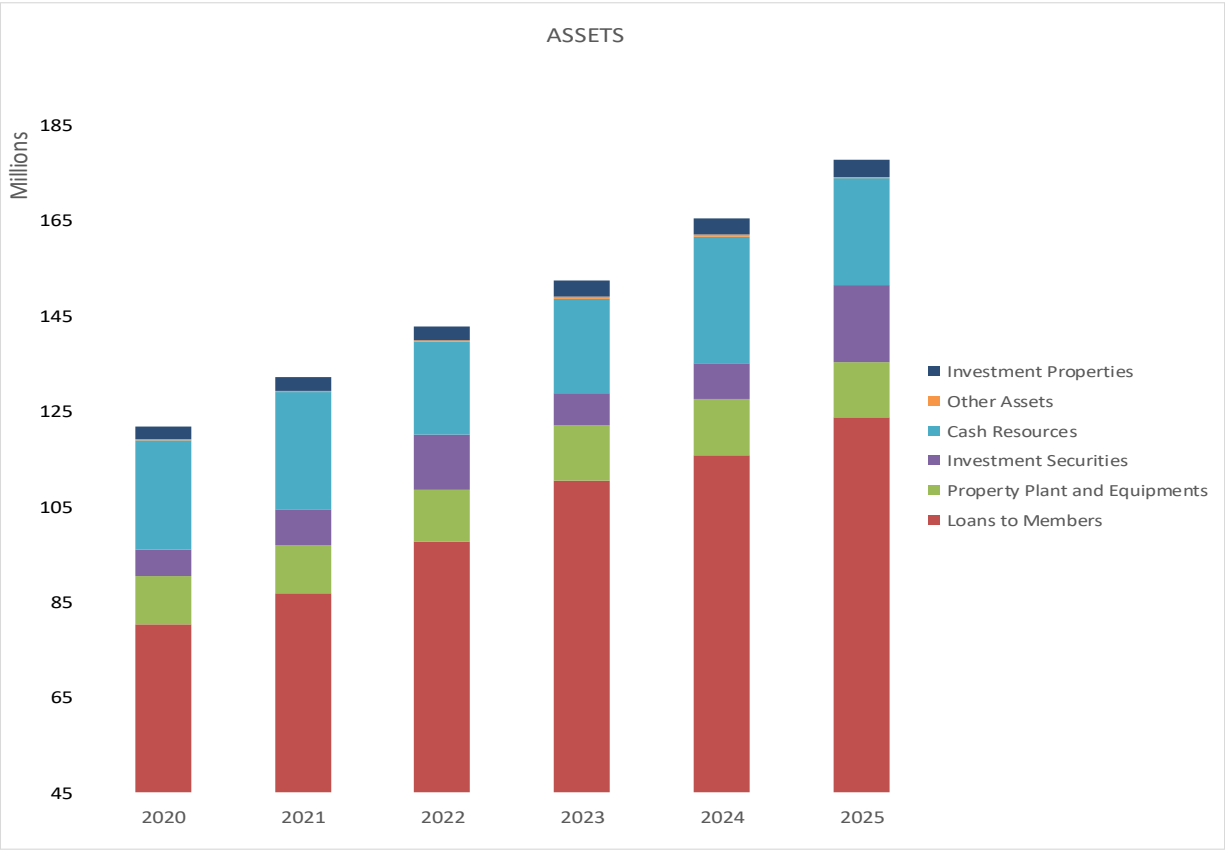
I extend sincere appreciation to our members for their continued loyalty, the Board of Directors for its guidance, and our management and staff for their dedication throughout the year.

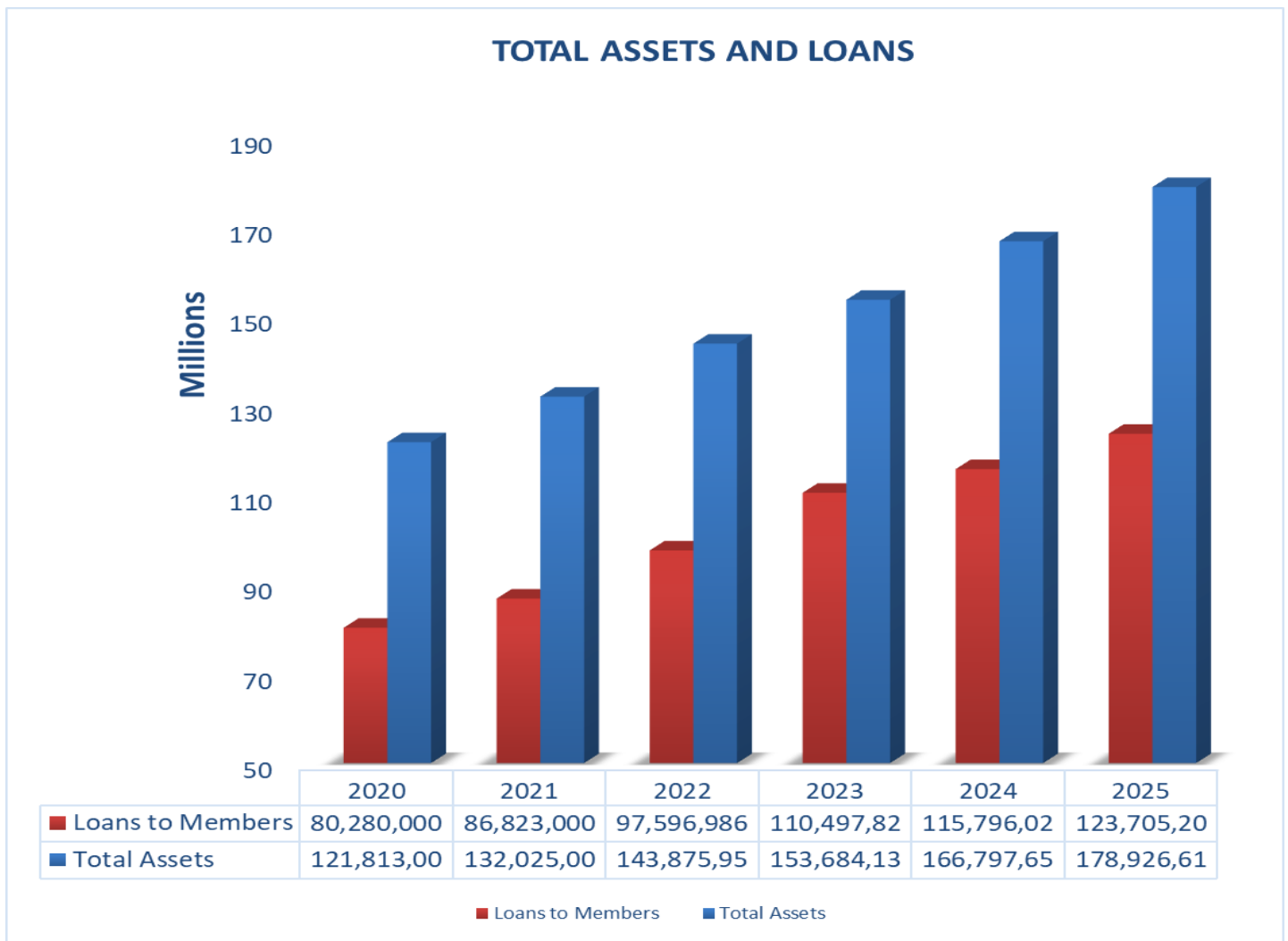


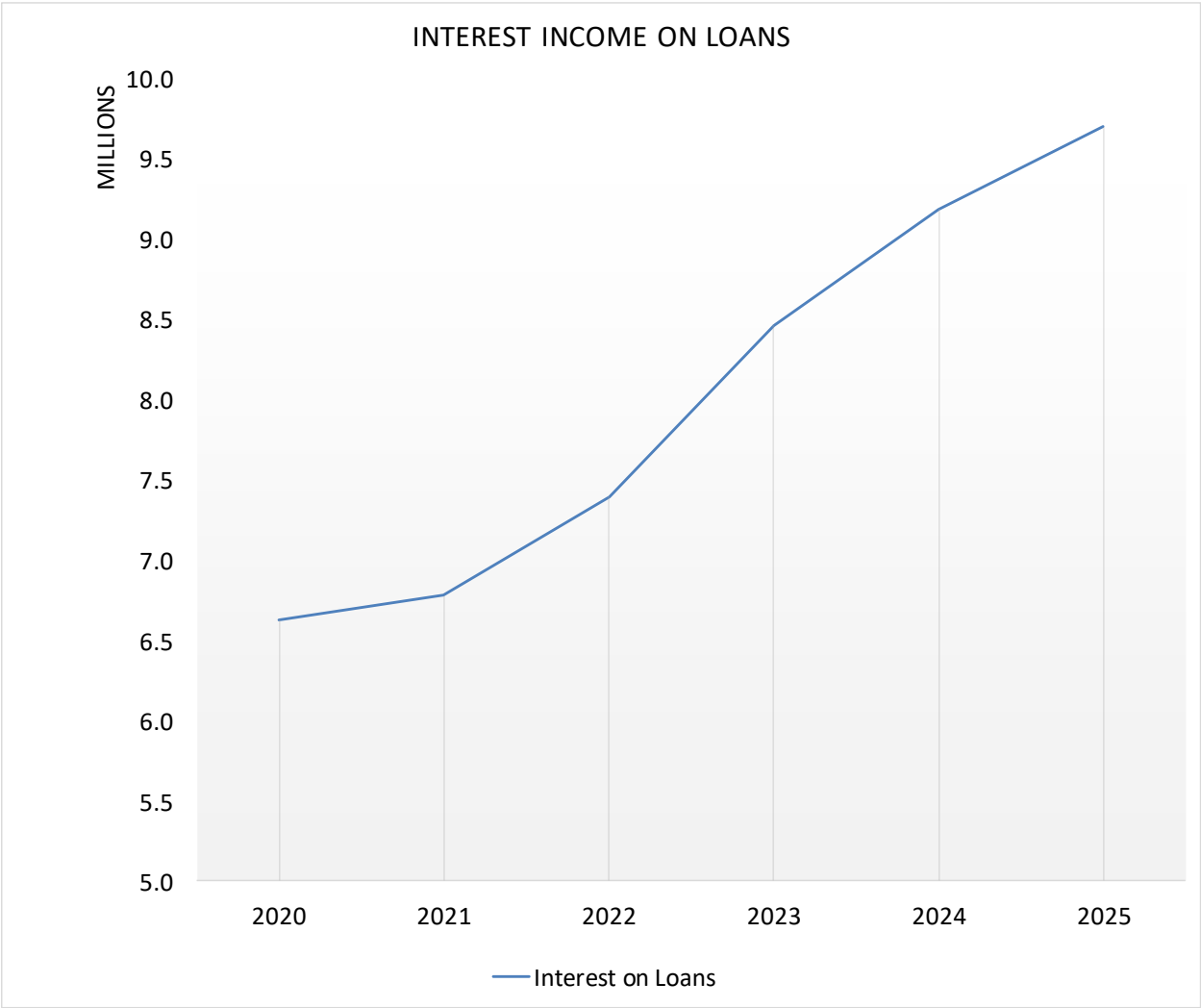
Niasha Stapleton
Treasurer
Kingstown Cooperative Credit Union Ltd.

PEARLS RATIOS

	Financial Ratios	Working 2024	Working 2025	Actual 2024	Actual 2025	Standard
P1	Allowance for loan Loss- es	<u>3,877,796</u>	<u>4,954,058</u>			
	Delinquency >12mths	5,624,495	6,244,411	69%	79%	100%
E1	Net Loan	<u>115,796,021</u>	<u>123,705,209</u>			
	Total Assets	166,797,651	178,926,617	69%	69%	70-80%
E3	Financial Investment	<u>7,481,434</u>	<u>16,038,999</u>			
	Total Assets	166,797,651	178,926,617	4%	9%	<10%
A1	Total Loan Delinquency	<u>10,003,408</u>	<u>9,263,298</u>			
	Total Loan Portfolio	117,553,152	126,327,229	8.5%	7.3%	<=5%
A2	Non Earning Assets	<u>6,753,805</u>	<u>6,047,070</u>			
	Total Assets	166,797,651	178,926,617	4.0%	3.4%	<=5%
R1	Net Loan Income	<u>9,190,460</u>	<u>9,699,312</u>			
	Average Net Loan Portfolio	113,146,924	119,750,615	8.1%	8.1%	10%
R9	Operating Expense	<u>6,885,269</u>	<u>6,861,004</u>			
	Average Total Assets	160,240,892	172,862,134	4.3%	4.0%	5.0%
L1	Net Liquidity	<u>22,272,990</u>	<u>20,404,306</u>			
	Savings	132,344,581	144,942,050	16.8%	14.1%	>15%
S9	Increase in Loans	<u>5,669,626</u>	<u>8,774,077</u>			
	Total Loan portfolio of Previous Year	118,883,526	117,553,152	5%	7%	Not Specified
S10	Increase in Total Assets	<u>13,113,519</u>	<u>12,128,966</u>			
	Total Assets of Previous year	153,684,132	166,797,651	9%	7%	Not Specified







**Kingstown Co-operative Credit Union
Limited**

Financial Statements

For the year ended December 31, 2025

Kingstown Co-operative Credit Union Limited

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Kingstown Co-operative Credit Union Limited

Corporate Information

REGISTERED OFFICE

Granby Street
Kingstown
St. Vincent and the Grenadines

DIRECTORS

Mr. Timothy Scott - President
Mr. Sabita Jacobs-Seymour - Vice President
Ms. Niasha Stapleton - Treasurer
Ms. Daniella Henry
Mr. Danville Toney
Mr. Osneth Cato
Ms. Nicole Byron

SECRETARY

Ms. Nicole Byron

SOLICITORS

Saunders & Huggins
Patina D.S. Knights

BANK

Bank of St. Vincent and the Grenadines Ltd.

AUDITORS

BDO Eastern Caribbean
Chartered Accountants
The Financial Services Centre
Kingstown Park
St. Vincent and the Grenadines



The Financial Services Centre
P.O. Box 561
Kingstown Park
Kingstown
St. Vincent and the Grenadines
Tel: 784-456-2669 | bdovc@bdoecc.com

GCNA Complex
Unit D15
Kirani James Boulevard
St. George's
Grenada
Tel: 473-435-2669 | bdogd@bdoecc.com

INDEPENDENT AUDITOR'S REPORT

To the Members of
Kingstown Co-operative Credit Union Limited
St. Vincent and the Grenadines

Report on the Audit of the Financial Statements

We have audited the financial statements of the Kingstown Co-operative Credit Union Limited (the Credit Union"), which comprise:

- the statement of financial position as at December 31, 2025
- the statement of profit or loss and other comprehensive Income, the statement of changes in members' equity, the statement of cash flows for the year then ended, and
- the notes to the financial statements including material accounting policy Information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Credit Union as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by International Accounting Standards Board (IFRS Accounting Standards).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Credit Union in accordance with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in St. Vincent and the Grenadines, and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

The financial statements of the Credit Union for the year ended December 31, 2024 were audited by another auditor who expressed an unmodified opinion on those financial statements in their report dated September 30, 2025.

Other information included in the Credit Union's 2025 Annual Report

Management is responsible for the other information. The other information comprises the information included in the Credit Union's 2025 Annual Report but does not include the financial statements and our auditor's report thereon. The Credit Union's 2025 Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

INDEPENDENT AUDITOR'S REPORT (CONT'D)

To the Members of
Kingstown Co-operative Credit Union Limited
St. Vincent and the Grenadines

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Credit Union or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Credit Union's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Credit Union's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Credit Union's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Credit Union to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT (CONT'D)

To the Members of
Kingstown Co-operative Credit Union Limited
St. Vincent and the Grenadines

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



BDO Eastern Caribbean
Kingstown, St. Vincent and the Grenadines
October 14, 2026

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Statement of Financial Position
As at December 31, 2025
(Expressed in Eastern Caribbean dollars)

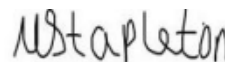
	Notes	2025 \$	2024 \$
ASSETS			
Cash and cash equivalents	8	22,385,195	26,596,161
Investment securities	9	16,038,999	7,481,435
Loans to members	10	123,705,209	115,796,021
Other assets	11	342,130	396,871
Investment in associates	12	1,206,833	1,268,303
Investment properties	13	3,606,302	3,484,991
Property and equipment	14	14,022,212	11,771,904
TOTAL ASSETS		181,306,880	166,795,686
LIABILITIES			
Bank overdraft	8	319,576	1,617,182
Accounts payable and accrued liabilities	15	1,967,460	2,704,010
Members' deposits	16	76,477,772	68,938,640
Redeemable member shares	17	68,464,278	63,405,941
TOTAL LIABILITIES		147,229,086	136,665,773
EQUITY			
Share capital	18	10,289,336	8,548,404
Statutory reserve fund	19	6,928,340	6,899,802
Development fund	20	10,000	10,000
Social assistance fund	21	52,527	100,000
Revaluation surplus	14	7,962,873	5,703,903
Retained earnings		8,834,718	8,867,804
TOTAL EQUITY		34,077,794	30,129,913
TOTAL LIABILITIES AND EQUITY		181,306,880	166,795,686

The accompanying notes are an integral part of these financial statements.

APPROVED ON BEHALF OF THE BOARD: -



Mr. Timothy Scott
President



Ms. Niasha Stapleton
Treasurer

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Statement of Profit or Loss and Other Comprehensive Income
For the year ended December 31, 2025
(Expressed in Eastern Caribbean dollars)

	Notes	2025 \$	2024 \$
Income			
Interest income	22	9,699,312	9,190,460
Investment income	23	769,823	706,264
		10,469,135	9,896,724
Interest expense	24	(2,033,922)	(2,013,053)
Net interest income		8,435,213	7,883,671
Allowance for impairment on financial assets	25	(1,256,423)	(721,300)
		7,178,790	7,162,371
Rental income		242,700	242,700
		7,421,490	7,405,071
Selling expenses	26	(679,068)	(721,351)
General and administrative expenses	27	(7,025,153)	(6,885,269)
Loss on disposal		(17,590)	-
		(300,321)	(201,549)
Other income			
Income on death benefit plan - net	28	91,760	200,485
Commissions and miscellaneous income		401,714	401,442
Share of (loss) profit of associate	12	(61,470)	67,926
		432,004	669,853
Profit for the year		131,683	468,304
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Share of OCI of associated company	12	-	-
Revaluation surplus	14	2,258,970	-
Total other comprehensive income		2,258,970	-
Total comprehensive income		2,390,653	468,304

The accompanying notes on pages are integral part of these financial statements.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Statement of Changes in Equity
For the year ended December 31, 2025
(Expressed in Eastern Caribbean dollars)

	Note	Share Capital	Statutory Reserve Fund	Development Fund	Social Assistance Fund	Revaluation Surplus	Retained Earnings	Total
		\$	\$	\$	\$	\$	\$	\$
Balance at January 1, 2024		6,948,281	6,804,212	10,000	-	5,703,903	8,669,883	28,136,279
Profit for the year		-	-	-	-	-	468,304	468,304
Dividend paid	19	-	-	-	-	-	(46,723)	(46,723)
Membership assistance fund	21	-	-	-	100,000	-	(100,000)	-
Issuance of shares		1,600,123	-	-	-	-	-	1,600,123
Payments from development fund		-	-	(30,000)	-	-	-	(30,000)
Appropriation to development fund	20	-	-	30,000	-	-	(30,000)	-
Appropriation to statutory reserve	19	-	93,660	-	-	-	(93,660)	-
Entrance fees	19	-	1,930	-	-	-	-	1,930
Balance at December 31, 2024		8,548,404	6,899,802	10,000	100,000	5,703,903	8,867,804	30,129,913
Profit for the year		-	-	-	-	-	131,683	131,683
Dividend paid		-	-	-	-	-	(128,432)	(128,432)
Membership assistance fund	21	-	-	-	(47,473)	-	-	(47,473)
Issuance of shares	18	1,740,932	-	-	-	-	-	1,740,932
Payments from development fund	20	-	-	(10,000)	-	-	-	(10,000)
Appropriation to development fund	20	-	-	10,000	-	-	(10,000)	-
Appropriation to statutory reserve	19	-	26,337	-	-	-	(26,337)	-
Entrance fees		-	2,201	-	-	-	-	2,201
Revaluation of land and properties	14	-	-	-	-	2,258,970	-	2,258,970
Balance at December 31, 2025		10,289,336	6,928,340	10,000	52,527	7,962,873	8,834,718	34,077,794

The accompanying notes are integral part of these financial statements.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Statement of Cash Flows
For the year ended December 31, 2025
(Expressed in Eastern Caribbean dollars)

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Profit for the year		131,683	468,304
Adjustments for			
Depreciation/amortization	14	457,394	426,278
Loss on disposal of property and equipment		17,590	-
Share of profit (loss) of associated company	12	61,470	(67,926)
Expected credit loss on investment securities		45,429	(23,603)
Expected credit loss on loans and advances		1,076,262	730,757
Interest income		(10,469,135)	(9,896,724)
Interest expenses		2,033,922	2,013,053
Loss before changes in operating assets and liabilities		(6,645,385)	(6,349,861)
Changes in:			
Other assets		56,721	22,371
Loans to members, net of recoveries		(8,774,077)	(5,669,626)
Accounts payable and accrued liabilities		(736,550)	967,304
Members' deposits		3,208,668	3,590,550
Redeemable member shares		5,058,337	2,270,669
Income interest received		10,119,184	9,517,586
Interest expense paid		2,296,542	2,025,737
Net cash generated from operating activities		4,583,440	6,374,730
Cash flows from investing activities			
Acquisition of investment properties	13	(121,311)	-
Purchase of property and equipment	14	(466,322)	(832,377)
Purchase of investment securities		(7,500,750)	(9,500,000)
Proceeds from matured investments		2,394,153	2,248,810
(Increase) decrease in investment securities		(3,357,819)	6,558,796
Net cash used in investing activities		(9,052,049)	(1,524,771)
Cash flows from financing activities			
Dividends paid		(128,432)	(46,723)
Entrance fees received		2,201	1,930
Increase in share capital	18	1,740,932	1,600,123
Development fund contributions paid to the national league	20	(10,000)	(30,000)
Social assistance fund		(47,473)	-
Net cash generated from financing activities		1,557,228	1,525,330
Net movement in cash resources		(2,911,381)	6,375,289
Cash resources - beginning of year		24,977,000	18,601,711
Cash resources - end of year	8	22,065,619	24,977,000

The accompanying notes are an integral part of these financial statements.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

1. Incorporation and principal activities

The Kingstown Co-operative Credit Union Limited (“the Credit Union”) was registered on April 12, 1958, as a Co-operative Society. The Credit Union’s operations are subject to the provisions of the Co-operative Societies Act 2012 of St. Vincent and the Grenadines and supervision by the Financial Services Authority and the Co-operatives Unit in the Ministry of Finance, Legal Affairs & Justice, Economic Planning and Private Sector Development. The Credit Union’s registered office situated in Kingstown, St. Vincent and the Grenadines.

The Credit Union’s principal activities are to promote thrift among its members, to receive the savings of and to provide a source of credit to members.

2. Basis of Preparation

a. Statement of Compliance

These financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB). They have been prepared under the historical cost convention, except for fair value through profit or loss (FVTPL) investments, land and buildings and investment property which have been measured at fair value.

These financial statements were authorized for issue by the Board of Directors on October 8, 2026.

b. Functional and presentation currency

These financial statements are presented in Eastern Caribbean dollars, which is the Credit Union’s functional and presentation currency. All financial information in Eastern Caribbean dollars has been rounded to the nearest dollar.

c. Critical Accounting Judgements, Estimates and Assumptions

The preparation of the Credit Union’s financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets and liabilities affected in future periods.

In the process of applying the Credit Union’s accounting policies, management has made various judgements. Those which management have assessed to have the most significant effect on the amounts recognized in the financial statements have been disclosed in **Note 7**.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are also described in the individual notes of the related financial statement line items below. The Credit Union based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Credit Union. Such changes are reflected in the assumptions when they occur.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

3. New and amended standards and interpretations

a. New standards, interpretations and amendments adopted from 1 January 2025

The following amendments are effective for the period beginning 1 January 2025:

- Lack of exchangeability (Amendment to IAS 21 The Effects of Changes in Foreign Exchange Rates)

On 15 August 2023, the IASB issued Lack of Exchangeability which amended IAS 21 The Effects of Changes in Foreign Exchange Rates (the Amendments). The Amendments introduce requirements to assess when a currency is exchangeable into another currency and when it is not. The Amendments require an entity to estimate the spot exchange rate when it concludes that a currency is not exchangeable into another currency.

These amendments had no effect on the non-consolidated financial statements of the Company.

b. New standards, interpretations and amendments not yet effective

There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB that are effective in future accounting periods that the Company has decided not to adopt early.

The following amendments are effective for the annual reporting period beginning 1 January 2026:

- Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures)
- Contracts Referencing Nature- dependent Electricity (Amendments to IFRS 9 and IFRS 7)

The following standards and amendments are effective for the annual reporting period beginning 1 January 2027:

- IFRS 18 Presentation and Disclosure in Financial Statements
- IFRS 19 Subsidiaries without Public Accountability: Disclosures.

The Company is currently assessing the effect of these new accounting standards and amendments.

IFRS 18 Presentation and Disclosure in Financial Statements, which was issued by the IASB in April 2024 supersedes IAS 1 and will result in major consequential amendments to IFRS Accounting Standards including IAS 8 Basis of Preparation of Financial Statements (renamed from Accounting Policies, Changes in Accounting Estimates and Errors). Even though IFRS 18 will not have any effect on the recognition and measurement of items in the consolidated financial statements, it is expected to have a significant effect on the presentation and disclosure of certain items. These changes include categorisation and sub-totals in the statement of profit or loss, aggregation/disaggregation and labelling of information, and disclosure of management-defined performance measures.

The Company does not expect to be eligible to apply IFRS 19.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies

a. Cash, cash equivalents and short-term investment securities

Cash equivalents include highly liquid investments with insignificant interest rate risk and original maturities of ninety (90) days or less at the date of purchase. Investments with maturities between ninety (90) days and one year at the date of purchase are considered to be short-term investment securities. Short-term investment securities consist primarily of investment grade commercial paper, bankers' acceptances, and certificates of deposit.

b. Loans to members

Loans to members are initially recognized at fair value plus transaction costs that are directly attributable to its acquisition or issue.

Subsequently, loans are carried at amortized cost less allowance for impairment.

c. Interest income and expense

Interest income and expense are recognized in profit or loss for all instruments measured at amortized cost using the effective interest method.

The effective interest method is a method calculating the amortized cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability when calculated. When calculating the effective interest rate, the Credit Union estimates cash flows considering all contractual terms of the financial instrument but does not consider future credit losses. The calculation includes all fees paid or discounts received between parties to the contract that are an integral part of the effective interest rate.

d. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities are recognized initially at the transaction price and subsequently measured at amortized cost using the effective interest method.

e. Property and equipment

Property and equipment are stated at historical cost less accumulated depreciation and any accumulated impairment losses except land and building which are stated at fair value, based on valuations by external independent valuers, less subsequent depreciation for buildings. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Increases in the carrying amount arising on revaluation of land and buildings are included in other comprehensive income and ultimately credited to revaluation surplus in equity. Decreases that offset previous increases of the same asset are charged against revaluation surplus directly in equity; all other decreases are charged to profit or loss.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies (cont'd)

e. Property and equipment (cont'd)

Land is not depreciated. Depreciation of other assets is calculated using a straight-line method as to allocate their cost less their residual values over the estimated useful lives, as follows: -

Furniture and equipment	- 10 - 20%
Building	- 2%

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An asset's carrying amount is written down immediately to its recoverable amount if the assets' carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value in use.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in other income/expenses in profit or loss. Any gains or losses arising on the remeasured value of the Credit Union's property are included in other comprehensive income.

Repairs and maintenance are charged to profit or loss when the expenditure is incurred.

f. Investment properties

Investment properties are accounted for by the fair value model. Accordingly, gains or losses arising from changes in the fair value of investment properties are included in profit or loss.

The Credit Union engaged an independent valuation specialist to assess fair value for investment properties and land and buildings.

g. Foreign currency translation

These financial statements are expressed in Eastern Caribbean dollars, which is the Credit Union's functional currency. Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains or losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in profit or loss.

Changes in the fair value of monetary securities denominated in foreign currency classified as fair value through other comprehensive income are analysed between translation differences resulting from changes in the amortized cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortized cost are recognized in profit or loss, and other changes in the carrying amount are recognized through other comprehensive income.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies (cont'd)

f. Foreign currency translation (cont'd)

Translation differences on non-monetary items, such as equities held at fair value through profit or loss are recognized through profit or loss and are reported as part of the fair value gain or loss. Translation differences on non-monetary items, such as equities classified as fair value through other comprehensive income financial assets, are included in the fair value in other comprehensive income and ultimately accounted for under reserves in equity.

g. Financial Instruments

(i) *Recognition, initial measurement and derecognition*

Recognition and Initial Measurement

Regular purchases and sales of financial assets are recognized on the trade-date - the date on which the Credit Union commits to purchase or sell the asset. Financial assets are initially recognized at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognized at fair value, and transaction costs are expensed in profit or loss.

Gains or losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category is presented in profit or loss within the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognized in profit or loss as part of investment income when the Credit Union's right to received payments is established.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the contractual rights to receive cash flows from the asset have expired;
- the Credit Union retains the right to receive contractual cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a "pass through" arrangement; or
- the Credit Union has transferred its rights to receive contractual cash flows from the asset and either (a) has transferred substantially all of the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all of the risks and rewards of the asset but has transferred control of the asset.

When the Credit Union has transferred its rights to receive contractual cash flows from an asset and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Credit Union's continuing involvement of the asset. On derecognition of a financial asset, the difference between the carrying amount of the asset and the sum of (i) the consideration received and (ii) any cumulative gain or loss that had been recognized in OCI is recognized in profit or loss.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(ii) *Measurement categories of financial assets*

Financial assets are categorized and measured based on the Credit Union's business model for managing their contractual cash flows, as follows: -

- Amortized cost
- Fair value through profit or loss (FVTPL)
- Fair value through other comprehensive income (FVOCI)

(iii) *Deposits with other institutions, treasury bills, loans and advances to members*

The Credit Union measures deposits with other institutions, treasury bills and loans and advances to members at amortized cost if the following criteria are met:

- the financial asset is held within a business model with the objective to hold the financial asset in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

(iv) *Equity instruments*

Equity instruments under IFRS 9 are always reported at fair value since they fail the SPPI test. Where the Credit Union's management has elected to present fair value gains or losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains or losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognized in profit or loss as investment income when the Credit Union's right to receive payment is established.

The Credit Union's equity instruments are classified as at FVTPL and therefore changes in the fair value of these financial assets at fair value through profit or loss are recognized in other gain (loss) in the statement of profit or loss as applicable.

(v) *Debt instruments*

Debt instruments, including loans and debt securities, are classified into one of the following measurement categories:

- Amortized cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVTPL).

Investments in debt instruments are measured at amortized cost if they meet both of the following conditions and are not designated at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the outstanding principal balance.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
Notes to the Financial Statements
December 31, 2025
(Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(vi) *Business model assessment*

The Credit Union makes an assessment of the objective of the business model in which an asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes: -

- the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realizing cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Credit Union's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and its strategy for how those risks are managed; and
- how managers of the business are compensated (e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected).

(vii) *Assessment of whether Contractual Cash Flows are solely Payments of Principal and Interest (SPPI)*

As a second step of the classification process, the Credit Union assesses the contractual terms of financial assets to identify whether they meet the SPPI criteria.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal).

The most significant elements of interest within a lending arrangement are typically the consideration for the value of money and credit risk. To make the SPPI assessment, the Credit Union applies judgement and considers relevant factors such as the currency in which the financial asset is denominated and the period for which the interest rate is set.

In contrast, the contractual terms that introduce a more than de minimis exposure to risk or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are SPPI on the amount outstanding. In such cases, the financial asset is required to be measured at FVTPL or FVOCI.

KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED
 Notes to the Financial Statements
 December 31, 2025
 (Expressed in Eastern Caribbean dollars)

4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(viii) *The SPPI Test*

Debt Instruments Measured at Amortized Cost

Debt instruments are measured at amortized cost if they are held within a business model whose objective is to hold for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. After initial measurement, debt instruments in this category are carried at amortized cost. Interest income on these instruments is recognized in interest income using the effective interest rate method. The effective interest rate is the rate that discounts estimated future cash payments or receipts through the expected life of the financial asset to the gross carrying amount of a financial asset. Amortized cost is calculated by taking into account any discount or premium on acquisition, transaction costs and fees that are an integral part of the effective interest rate.

Impairment on debt instruments measured at amortized cost is calculated using the expected credit loss approach. Loans and debt securities measured at amortized cost are presented net of the allowance for credit losses (ECL) in the statement of financial position.

(ix) *Debt Instruments Measured at Fair Value through Other Comprehensive Income (FVOCI)*

Debt instruments are measured at FVOCI if they are held within a business model whose objective is to hold for collection of contractual cash flows and for selling financial assets, where the assets' cash flows represent payments that are solely payments of principal and interest. Subsequent to initial recognition, unrealized gains and losses on debt instruments measured at FVOCI are recorded in other comprehensive income (OCI), unless the instrument is designated in a fair value hedge relationship. Upon derecognition, realized gains and losses are reclassified from OCI and recorded in profit or loss. Foreign exchange gains and losses that related to the amortized cost of the debt instrument are recognized in profit or loss.

Premiums, discounts and related transaction costs are amortized over the expected life of the instrument to interest income in profit or loss using the effective interest rate method.

Impairment on debt instruments measured at FVOCI is calculated using the expected credit loss approach. The ECL on debt instruments measured at FVOCI does not reduce the carrying amount of the asset in the statement of financial position, which remains at its fair value. Instead, an amount equal to the allowance that would arise if the assets were measured at amortised cost is recognized in OCI with a corresponding charge to provision for credit losses in profit or loss. The accumulated allowance recognized in OCI is recycled to profit or loss upon derecognition of the debt instrument.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(x) *Debt Instruments Measured at Fair Value through Profit or Loss (FVTPL)*

Debt instruments are measured at FVTPL for assets:

- held for trading purposes;
- held as part of a portfolio managed on a fair value basis; or
- whose cash flows do not represent payments that are SPPI.

These instruments are measured at fair value in the statement of financial position, with transaction costs recognized immediately in profit or loss as part of the non-interest income. Realized and unrealized gains or losses are recognized as part of non-interest income in profit or loss.

(xi) *Debt instruments designated at FVTPL*

Financial assets classified in this category are those that have been designated by the Credit Union upon initial recognition, and once designated, the designation is irrevocable. The FVTPL designation is available only for those financial assets for which a reliable estimate of fair value can be obtained.

Financial assets are designated at FVTPL if doing so eliminates or significantly reduces an accounting mismatch which would otherwise arise.

Financial assets designated at FVTPL are recorded in the statement of financial position at fair value. Changes in fair value are recognized in non-interest income in profit or loss.

(xii) *Impairment of financial assets*

The Credit Union recognizes expected credit losses (ECLs) on the following financial assets that are not measured at FVTPL:

- debt instruments measured at amortized cost and fair value through other comprehensive income;
- lease receivables; and
- loan commitments.

The measurement of expected credit loss involves increased complex judgement that includes:

Determining a Significant Increase in Credit Risk since Initial Recognition

The assessment of significant deterioration since initial recognition is key in establishing the point of switching between the requirement to measure an allowance based on 12 months ECL and one that is based on lifetime ECL. The quantitative and qualitative assessments are required to estimate the significant increase in credit risk by comparing the risk of a default occurring on the financial assets as at reporting date with the risk of default occurring on financial assets as at the date of initial recognition. The Credit Union applies a three-stage approach based on the change in credit quality since initial recognition.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xii) *Impairment of financial assets*

Expected credit loss impairment model

The Credit Union's allowance for credit losses calculations are outputs of models with a number of underlying assumptions regarding the choice of variable and their interdependencies. The expected credit loss impairment model reflects the present value of all cash shortfalls related to default events either:

- (i) over the following twelve months; or
- (ii) over the expected life of a financial instrument depending on credit deterioration since origination.

The allowance for credit losses reflects an unbiased, probability-weighted outcome which considers multiple scenarios based on reasonable and supportable forecasts. This impairment model measures credit loss allowances using a three-stage based on the extent of credit deterioration since origination. To assess whether there is significant increase in credit risk, the Credit Union compares the risk of default occurring on the asset at the reporting date with the risk of default at initial recognition. It considers available reasonable and supportable forward-looking information. A summary of the assumptions underpinning the assessment of significant increase in credit risk are as follows:

Category	Credit Union Definition of Category	Basis of Recognition of Expected Credit Loss
Stage 1: Performing	Customers who have low risk of default and strong capacity to meet contractual cash flows	12 month expected credit loss. Where the expected lifetime of an asset is less than 12 months, expected losses are measured over its expected lifetime.
Stage 2: Non-Performing	Loans for which there is significant increase in credit risk is evidenced by: - absence of up-to-date financial information on file - inadequate credit documentation to support borrowing which may result in losses if not corrected - breach of loan covenant - other potential weakness that deserves management's attention but do not expose the Credit Union to significant risk	Lifetime expected losses.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xiii) *Impairment of financial assets (cont'd)*

Expected credit loss impairment model (cont'd)

Category	Credit Union Definition of Category	Basis of Recognition of Expected Credit Loss
Stage 3: Credit Impaired	All or most of the weaknesses on 'non-performing' in stage 2. - Full liquidation of collection of debt improbable - Significant financial difficulty of the borrower or issuer; a breach of contract such as a default or being more than 90 days past due; - The restructuring of a loan or advance by the Credit Union on terms that the Credit Union would not consider otherwise; - It is probable that the borrower will enter bankruptcy or other financial reorganization; or - The disappearance of an active market for a security because of financial difficulties.	Lifetime expected losses.
Write-off	Cases in which the Credit Union determines that the borrower does not have assets or source of income that could generate sufficient cash flows to repay the amount subject to write-off.	Asset is written off.

Measurement of expected credit losses

Expected credit losses are computed as unbiased, probability weighted amounts determined by evaluating a range of reasonably possible outcomes, incorporating the time value of money, and considering all reasonable and supportable information including that which is forward looking.

ECLs are measured as follows:

- Financial assets that are not credit impaired at the reporting date: as the present value of all cash shortfalls over the expected life of the financial asset discounted by the effective interest rate. The cash shortfall is the difference between the cash flows due to the Credit Union in accordance with the contract and the cash flows that the Credit Union expects to receive.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xiv) *Impairment of financial assets (cont'd)*

Measurement of expected credit losses (cont'd)

- Financial assets that are credit impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows discounted by the effective interest rate.
- For undrawn loan commitments, the Credit Union estimates the expected portion of the loan commitment that will be drawn down over its expected life and calculates the ECL as the present value of the difference between the contractual cash flows that are due to the Credit Union if the commitment is drawn and the cash flows that the Credit Union expects to receive.
- Financial guarantee contracts as the expected payments to reimburse the holder less any amounts the Credit Union expects to recover.

The mechanics of the ECL calculations are outlined below and the key elements are as follows:

- PD: The Probability of Default is an estimate of the likelihood of default over a given period of time. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognized and is still in the portfolio.
- EAD: The Exposure at Default is an estimate of the loss arising at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.
- LGD: The Loss Given Default is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realization of any collateral. It is usually expressed as a percentage of the EAD.

Incorporation of Forward-Looking Information

The standard requires the incorporation of forward-looking information in the estimation of expected credit losses for each stage and the assessment of significant increases in credit risk consider information about past events and current conditions as well as reasonable and supportable forecast of future events and economic conditions. The estimation and application of forward-looking information requires significant judgement.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xv) *Impairment of financial assets (cont'd)*

Assessment of Significant Increase in Credit Risk (SICR)

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Credit Union compares the risk of a default occurring on the financial instrument at the reporting date based on the remaining maturity of the instrument. In making this assessment, the Credit Union considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that was available.

The assessment of an increase in credit risk includes macroeconomic outlook, management judgement, and delinquency and monitoring. With regards to delinquency and monitoring, there was a rebuttable presumption that the credit risk of the financial instrument has increased significantly since initial recognition when contractual payments are more than 30 days overdue.

Some of the indicators which were incorporated include:

- (i) Internal credit rating
- (ii) External credit rating (as far as available)
- (iii) Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations. This includes but is not limited to evidence of one or more of the following:
 - a. Delinquency in contractual payments of principal or interest;
 - b. Cash flow difficulties experienced by the borrower (e.g. equity ratio, net income percentage of sales);
 - c. Breach of loan covenants or conditions;
 - d. Initiation of bankruptcy proceedings;
 - e. Deterioration of the borrower's competitive position;
- (iv) Actual or expected changes in the operating results of the borrower;
- (v) Significant increase in credit risk on other financial instrument of the same borrower;
- (vi) Significant change in the value of the collateral supporting the obligation;
- (vii) Significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the Credit Union and changes in the operating result of the borrower;
- (viii) Deterioration in the value of the collateral.

Quantitative information is a primary indicator of significant increase in credit risk and is based on the change in lifetime determined PD by comparing the remaining lifetime PD at reporting date with the remaining lifetime PD at the point in time that was estimated based on facts and circumstances at the time of initial recognition of the exposure.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xvi) *Impairment of financial assets (cont'd)*

Assessment of Significant Increase in Credit Risk (SICR) (cont'd)

The quantitative factors that indicate significant increase in credit risk are reflected in PD models on a timely basis. However, the Credit Union still considers separately some qualitative factors to assess if credit risk has increased significantly. For loans and advances, there is particular focus on assets that are included on a 'watch list' once there is a concern that the creditworthiness of the specific counterparty has deteriorated; events such as unemployment, bankruptcy or death are also considered.

Given that a significant increase in credit risk since initial recognition is a relative measure, a given change, in absolute terms, in the PD will be more significant for a financial instrument with a lower initial PD than compared to a financial instrument with a higher PD. Financial assets that are 30 or more days past due and are not credit impaired will always be considered to have experienced a significant increase in credit risk. For less material portfolios where a loss rate or churn rate approach is applied to compute expected credit losses, significant increase in credit risk is primarily based on 3 days past due on the contractual payment.

Improvement in Credit Risk/Curing

A period may elapse from the point at which financial instruments enter lifetime expected credit losses (Stage 2 and Stage 3) and are reclassified back to 12 months expected credit losses (Stage 1). For financial assets that are credit impaired (Stage 3), a transfer to Stage 2 or Stage 1 is only permitted where the instrument is no longer considered to be credit impaired. An instrument will no longer be considered credit impaired when there is no shortfall of cash flows compared to the original contractual terms.

For financial assets within Stage 2, these can only be transferred to Stage 1 when they are no longer considered to have experienced a significant increase in credit risk.

Where a significant increase in credit risk was determined using quantitative measures, the instruments will automatically transfer back to Stage 1 when the original transfer criteria are no longer valid. Where instruments were transferred to Stage 2 due to an assessment of qualitative factors, the issues that led to the reclassification must be cured before the instruments can be reclassified to Stage 1.

A forborne loan can only be removed from the category (cured) if the loan is performing (Stage 1 or 2) and a further one-year probation is met.

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4. Summary of material accounting policies (cont'd)

h. Financial Instruments (cont'd)

(xvii) *Impairment of financial assets (cont'd)*

Assessment of Significant Increase in Credit Risk (SICR) (cont'd)

In order for a forbore loan to become performing, the following criteria have to be satisfied:

- At least a year has passed with no default upon the forbore contract terms
- The customer is likely to repay its obligations in full without realizing security
- The customer has no accumulated impairment against amounts outstanding

Subsequent to the criteria above being met, probation continues to assess if regular payments are made by the customer and none of the exposures to the customer are more than 30 days past due.

Expected Life

When measuring expected credit loss, the Credit Union considers the maximum contractual period over which the Credit Union is exposed to credit risk. All contractual terms are considered when determining the expected life, including prepayments, extension and rollover options.

Presentation of Expected Credit Losses in the Statement of Financial Position

- Financial assets measured at amortized cost: as a deduction from the gross carrying amount of the financial assets;
- Debt instruments measured at fair value through other comprehensive income; no allowance is recognized in the statement of financial position because the carrying values of these assets is their fair values. However, the allowance determined is presented in accumulated other comprehensive income;
- Off-balance sheet credit risks including undrawn lending commitments, letters of credit and letters of guarantee; as a provision in other liabilities.

Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when, and only when, there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

i. Financial liabilities

Accounts payable and accrued liabilities, interest payable, deposits, dividend and rebates payable, and redeemable member shares are measured at amortized cost.

During the ordinary course of business, the Credit Union issues deposit contracts that expose the Credit Union to financial risk. Deposits are recognized initially at fair value and are subsequently stated at amortized cost using the effective interest method.

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4. Summary of material accounting policies (cont'd)

j. Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortization and are tested annually for impairment. Assets that are subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

k. Share capital

Share capital costs

The proceeds from the issue of new shares, except shares redeemable at the option of the holder, are accounted for as equity, net of transaction costs. Shares which are redeemable at the option of the holder are accounted for as financial liabilities.

Dividends

Dividends on shares, other than those redeemable at the option of the holder, are recognized in equity in the period in which they are approved by the directors. Dividend on shares, which are redeemable at the option of the holders, are accounted for as a charge in profit or loss in the period they are approved by the directors.

Revaluation reserve

Increases in the carrying value of property, plant and equipment is recognized through other comprehensive profit or loss to the extent it reverses a previously recognized impairment loss or income and credited to a revaluation surplus account. Impairment losses are recognized through OCI to the extent it reverses previously recognized gains. Otherwise, impairment losses are recognized through profit or loss.

Retained earnings

All other net gains and losses and transactions with owners (e.g. dividends) not recognized elsewhere.

l. Leases

At inception of a contract, the Credit Union assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Credit Union uses the definition of a lease in IFRS 16.

As a lessee

At commencement or on modification of a contract that contains a lease component, the Credit Union allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property, the Credit Union has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

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4. Summary of material accounting policies (cont'd)

I. Leases (cont'd)

As a lessee (cont'd)

The Credit Union recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Credit Union by the end of the lease term.

In that case, the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Credit Union's incremental borrowing rate. Generally, the Credit Union uses its incremental borrowing rate as the discount rate.

The Credit Union determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Credit Union is reasonably certain to exercise, lease payments in an optional renewal period if the Credit Union is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Credit Union is reasonably certain not to terminate early.

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Credit Union's estimate of the amount expected to be payable under a residual value guarantee and, if the Credit Union changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

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4. Summary of material accounting policies (cont'd)

m. Leases (cont'd)

As a lessee (cont'd)

The Credit Union presents right-of-use assets and lease liabilities separately in the statement of financial position.

Short-term leases and leases of low-value assets

The Credit Union has elected not to recognize right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and low-value assets. The Credit Union recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

5. Financial risk management

The Board of Directors has overall responsibility for the establishment and oversight of the Credit Union's risk management framework. The Credit Union's risk management policies are established to identify and analyse the risks faced by the Credit Union, to set appropriate risk limits and controls and to monitor risks and adherence to limits and controls. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Credit Union's activities. The Credit Union, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Supervisory Committee oversees how management monitors compliance with the Credit Union's risk management policies and procedures and review the adequacy of the risk management framework in relation to the risks faced by the Credit Union. The Compliance Officer undertakes both regular and ad hoc reviews of the risk management controls and procedures, the results of which are reported to the Supervisory Committee and the Board of Directors.

The Credit Union's activity of accepting funds risks, including members investing deposits, loans and other investments exposes the Credit Union to various financial risks. Financial risks include credit, liquidity and market risks. Market risks arise from changes in interest rates, equity prices, currency exchange rates or other market factors. The effects of these risks are disclosed in the sections below.

5.1. Credit risk

Credit risk is the risk of financial loss to the Credit Union if a member or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Credit Union's cash resources, loans and advances to members and investment securities.

The exposure to credit risk is dependent on the degree of failure of counterparties, including its customers, banks and other debtors, to honour their obligations to the Credit Union. The Credit Union's credit risk is spread primarily over a diversity of private customers, commercial entities, and government's securities.

5.1. Credit risk (cont'd)

The Credit Union structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers.

The Credit Union employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security for funds advanced. The Credit Union implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types of loans and advances are:

- The Credit Union's risk management policies include requirements relating to collateral valuation and management, including verification requirements and legal certainty. Valuations are updated periodically depending upon the nature of the collateral. Management monitors the market value of collateral and request additional collateral in accordance with the underlying agreement during its periodic review of loan accounts in arrears. Policies are in place to monitor the existence of undesirable concentration in the collateral supporting the Credit Union's credit exposure.

Impairment and allowance policies

The internal rating systems focus more on credit-quality mapping from the inception of the lending and investment activities. In contrast, impairment provisions are recognized for financial reporting purposes via an expected loss model using a three-stage approach. This impairment model measures credit loss allowance using a three-stage approach based on the extent of credit deterioration since initial recognitions as summarized in the diagram below:

Change in Credit Quality since Initial Recognition		
Stage 1	Stage 2	Stage 3
Initial recognition	Significant increase in credit risk (SICR)	Credit-impaired assets
12-month expected credit losses	Lifetime expected credit loss	Lifetime expected credit loss

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5. Financial risk management (cont'd)

5.1. Credit risk (cont'd)

Impairment and allowance policies (cont'd)

The Credit Union's policy requires the review of individual financial assets that are above the materiality threshold at least annually or more regularly when individual circumstances require. Impairment allowances on individually assessed accounts are determined by an evaluation of the incurred loss at the reporting date on a case-by-case basis and are applied to all individually significant accounts. The assessment normally encompasses collateral held (including reconfirmation of its enforceability) and the anticipated receipts for that individual account.

Financial instruments that are not already credit impaired are originated into Stage 1 and a 12-month expected credit loss provision is recognized.

Instruments will remain in Stage 1 until they are repaid, unless they experience significant credit deterioration (Stage 2) or they become credit impaired (Stage 3).

Instruments will transfer to Stage 2 and a lifetime expected credit loss allowance recognized when there has been a significant increase in credit risk compared with what was expected at origination.

Collective Impairment on Advances

Inherent provisions on advances are calculated on an estimate of impairment incurred but not existing in assets as at the reporting date. Estimated impairment incurred is determined by applying against performing loan balances, the average loan default rates and adjusting this balance for current economic factors that affect loan performance. An anticipated recovery rate (determined from historical average) is then applied to determine the value that is recoverable. This calculation is computed by product type.

Financial Investments

The credit quality of financial institutions holding the Credit Union's investments and cash resources is assessed according to the level of their credit worthiness and by comparison to other financial institutions. The Credit Union places its cash resources with reputable financial institutions.

The following summarizes the maximum credit risk:

	2025	2024
	\$	\$
Deposits with commercial banks	14,297,419	17,434,469
Short-term treasury bills	6,070,976	6,500,000
Investment securities	15,672,255	7,069,361
Loans to members	128,659,267	119,673,817
Other assets	255,695	302,597
	<u>164,955,612</u>	<u>135,289,224</u>

The exposures set out above are based on gross carrying amounts as reported in the statement of financial position and represent a worst-case scenario of credit risk exposure as at December 31, 2025 and 2024, without taking account of any collateral held or other credit enhancements attached.

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5. Financial risk management (cont'd)

5.1. Credit risk (cont'd)

Loans and advances to members

Loans and advances to members are summarized as follows:

	Mortgage \$	Consumer \$	Vehicle \$	Education \$	Promotional \$	Micro- Business \$	Total \$
At December 31, 2025							
Gross loans	64,482,508	26,471,397	9,750,203	2,389,369	22,174,050	1,059,702	126,327,229
Add: interest receivable	692,375	738,489	78,156	139,689	624,548	58,781	2,332,038
	65,174,883	27,209,886	9,828,359	2,529,058	22,798,598	1,118,483	128,659,267
Less: ECL allowance on gross loans	(339,633)	(1,886,031)	(153,378)	(134,559)	(2,271,727)	(168,730)	(4,954,058)
	64,835,250	25,323,855	9,674,981	2,394,499	20,526,871	949,753	123,705,209
	Mortgage \$	Consumer \$	Vehicle \$	Education \$	Promotional \$	Micro- Business \$	Total \$
At December 31, 2024							
Gross loans	62,943,573	23,253,667	6,508,914	2,738,929	18,829,443	3,278,626	117,553,152
Add: interest receivable	758,684	727,712	75,391	144,275	339,015	75,588	2,120,665
	63,702,257	23,981,379	6,584,305	2,883,204	19,168,458	3,354,214	119,673,817
Less: ECL allowance on gross loans	(382,606)	(1,426,375)	(144,825)	(165,889)	(1,649,741)	(108,360)	(3,877,796)
	63,319,651	22,555,004	6,439,480	2,717,315	17,518,717	3,245,854	115,796,021

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5. Financial risk management (cont'd)

5.1. Credit risk (cont'd)

Loans and advances to members (cont'd)

The quality of the portfolio of loans and advances can be assessed by reference to the internal rating system adopted by the Credit Union.

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
As at December 31, 2025				
Mortgage	60,932,908	824,216	2,725,385	64,482,509
Consumer	24,180,510	141,690	2,149,196	26,471,396
Vehicle	9,431,573	25,172	293,458	9,750,203
Education	1,870,513	19,802	499,054	2,389,369
Promotional	19,437,373	236,338	2,500,339	22,174,050
Micro-business	864,642	-	195,060	1,059,702
	116,717,519	1,247,218	8,362,492	126,327,229
Add: interest receivable	464,245	9,848	1,857,945	2,332,038
	117,181,764	1,257,066	10,220,437	128,659,267
Less: ECL allowance	(202,340)	(16,086)	(4,735,632)	(4,954,058)
	116,979,424	1,240,980	5,484,805	123,705,209

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
As at December 31, 2024				
Mortgage	59,548,916	697,504	2,697,153	62,943,573
Consumer	21,367,977	103,737	1,781,953	23,253,667
Vehicle	6,117,060	111,284	280,570	6,508,914
Education	2,014,338	132,529	592,062	2,738,929
Promotional	16,881,529	132,393	1,815,521	18,829,443
Micro-business	2,905,572	83,415	289,639	3,278,626
	108,835,392	1,260,862	7,456,898	117,553,152
Add: interest receivable	440,172	23,274	1,657,219	2,120,665
	109,275,564	1,284,136	9,114,117	119,673,817
Less: ECL allowance	(147,848)	(8,707)	(3,721,241)	(3,877,796)
	109,127,716	1,275,429	5,392,876	115,796,021

The following summarises the Credit Union's maximum credit risk exposures to off-balance sheet financial instruments:

	2025 \$	2024 \$
Loan commitments and other related obligations	4,247,937	3,161,549

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6. Financial risk management (cont'd)

5.2. Credit risk (cont'd)

Loans and advances to members (cont'd)

The table below presents an analysis of the Credit Union's special savings, treasury bills and debt and equity securities, loans to members and other financial assets by rating agency designation at December 31, 2025 and 2024, based on Moody's ratings or equivalent:

	Cash and cash equivalent \$	Investment securities \$	Loans to members \$	Other assets \$	Total \$
At December 31, 2025					
Lower the A-	3,022,192	7,261,907	-	-	10,284,099
Unrated	19,363,003	8,777,092	123,705,209	1,206,833	153,052,137
	22,385,195	16,038,999	123,705,209	1,206,833	163,336,236
	Cash and cash equivalent \$	Investment securities \$	Loans to members \$	Other assets \$	Total \$
At December 31, 2024					
Lower the A-	5,000,000	4,751,193	-	-	9,751,193
Unrated	21,596,147	2,730,341	115,796,021	1,268,303	141,390,812
	26,596,147	7,481,534	115,796,021	1,268,303	151,142,005

5.2 Liquidity risk

Liquidity risk is the exposure that the Credit Union may encounter difficulty in meeting obligations associated with its financial liabilities. Liquidity risk also arises when excess funds accumulate resulting in the loss of opportunity to increase investment returns.

The contractual maturities of assets and liabilities, and the ability of the Credit Union to meet payment obligations associated with financial liabilities when they fall due and to replace funds when they are withdrawn, are important factors in assessing the liquidity of the Credit Union.

Projections and examination of the Credit Union's asset and liability maturity structure to facilitate the matching of asset and liability maturity dates as far as possible and providing for any shortfall or excess cash situations is a fundamental part of the Credit Union's liquidity risk management.

The Credit Union is exposed to daily cash calls on its available cash resources from overnight deposits, current accounts, maturing deposits, loan draw-downs and guarantees. The Credit Union does not maintain cash resources to meet all these needs, as experience shows that a minimum level of reinvestments of maturing funds can be predicted with a high level of certainty. The Board of Directors sets limits on the minimum proportion of maturing funds available to meet such calls and on the minimum level of interbank and other borrowings facilities that should be in place to cover withdrawals at unexpected levels of demand.

5. Financial risk management (cont'd)

5.2 Liquidity risk (cont'd)

Liquidity risk management process

The matching and controlled mismatching of the contractual maturities and interest rates of assets and liabilities is fundamental to the management of the Credit Union. It is unusual for banks to be completely matched as transacted business is often of uncertain term and of different types. An unmatched position potentially enhances profitability, but also increases the risk of losses.

The contractual maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the Credit Union and its exposure to changes in interest rates and exchange rates.

Liquidity requirements to support calls under guarantees and standby letters of credit are considerably less than the amount of the commitment because the Credit Union does not generally expect the third party to draw funds under the agreement. The total outstanding contractual amount of commitments to extend credit does not necessarily represent future cash requirements, since many of these commitments will expire or terminate without being funded.

Funding approach: Sources of liquidity are regularly reviewed to maintain a wide diversification by currency, geography, provider, product and term.

Non-derivative cash flows: The table below presents the cash flows payable by the Credit Union under non-derivative financial liabilities by remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows, whereas the Credit Union manages the inherent liquidity risk based on expected undiscounted cash inflows.

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5. Financial risk management (cont'd)

5.2 Liquidity risk (cont'd)

	0- 3 Months \$	4 - 12 Months \$	1 - 5 Years \$	Over 5 Years \$	Total \$
As at December 31, 2025					
Financial assets					
Cash and cash equivalents	22,385,195	-	-	-	22,385,195
Investment securities:					
- at amortised cost	423,705	392,858	14,764,441	-	15,581,004
- at FVTPL	-	-	-	457,995	457,995
Loans and advances to customers	3,114,355	1,858,489	53,791,752	67,562,633	126,327,229
Other assets	342,130	-	-	-	342,130
Total financial assets	26,265,385	2,251,347	68,556,193	68,020,628	165,093,553
Financial liabilities					
Bank overdraft	319,576	-	-	-	319,576
Accounts payable and accrued liabilities	1,967,460	-	-	-	1,967,460
Member deposits	64,141,418	-	12,336,354	-	76,477,772
Redeemable member shares	68,464,278	-	-	-	68,464,278
Total financial liabilities	134,892,732	-	12,336,354	-	147,229,086
Liquidity gap	(108,627,347)	2,251,347	56,219,839	68,020,628	17,864,467

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5. Financial risk management (cont'd)

5.2 Liquidity risk (cont'd)

	0 - 3 Months \$	4 - 12 Months \$	1 - 5 Years \$	Over 5 Years \$	Total \$
As at December 31, 2024					
Financial assets					
Cash and cash equivalents	26,978,979	-	-	-	26,978,979
Investment securities:					
- at amortised cost	2,269,902	389,287	4,361,905	-	7,021,094
- at FVTPL	-	-	-	457,995	457,995
Loans and advances to customers	7,278,950	20,187,898	71,190,371	68,465,843	167,123,062
Other assets	302,597	-	-	-	302,597
Total financial assets	34,830,428	29,577,185	75,552,276	68,923,838	200,883,727
Financial liabilities					
Bank overdraft	1,619,147	-	-	-	1,619,147
Accounts payable and accrued liabilities	2,704,010	-	-	-	2,704,010
Member deposits	58,209,942	5,014,507	6,076,810	-	69,301,259
Redeemable member shares	63,405,941	-	-	-	63,405,941
Total financial liabilities	125,937,075	5,014,507	6,076,810	-	137,020,392
Liquidity gap	(91,106,647)	15,562,678	69,475,466	68,923,838	63,853,370

5. Financial risk management (cont'd)

5.2 Liquidity risk (cont'd)

Assets held-for-managing Liquidity Risk

The Credit Union holds a diversified portfolio of cash and investment securities to support payment obligations.

The Credit Union's assets held for managing liquidity risk comprise cash and balances with banks, certificates of deposits, government bonds that are readily acceptable in repurchase agreements, treasury and other eligible bills, loans and advances to financial institutions, loans and advances to customers and other items in the course of collection.

The Credit Union would also be able to meet unexpected net cash outflows by selling investment securities and accessing additional funding sources.

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5. Financial risk management (cont'd)

5.3 Interest rate risk

The table below summarizes the Credit Union's exposure to interest rate risks. Included in the table are the Credit Union's assets and liabilities at carrying amounts, categorized by the earlier of contractual re-pricing or maturity dates.

	0 - 3 Months \$	4 - 12 Months \$	1 - 5 Years \$	Over 5 Years \$	Non-Interest Bearing \$	Total \$
As at December 31, 2025						
Financial assets						
Cash and cash equivalents	20,368,395	-	-	-	2,016,800	22,385,195
Investment securities:						
- at amortised cost	423,705	392,858	14,764,441	-	-	15,581,004
- at FVTPL	-	-	-	-	457,995	457,995
Loans and advances to customers	393,692	1,858,489	53,791,752	70,283,296	-	126,327,229
Other assets	-	-	-	-	255,695	255,695
Total financial assets	21,185,792	2,251,347	68,556,193	70,283,296	2,730,490	165,007,118
Financial liabilities						
Bank overdraft	319,576	-	-	-	-	319,576
Accounts payable and accrued liabilities	-	-	-	-	1,967,460	1,967,460
Member deposits	64,141,418	-	12,336,354	-	-	76,477,772
Redeemable member shares	68,464,278	-	-	-	-	68,464,278
Total financial liabilities	132,925,272	-	12,336,354	-	1,967,460	147,229,086
Net interest re-pricing gap	(111,739,480)	2,251,347	56,219,839	70,283,296	763,030	17,778,032

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5. Financial risk management (cont'd)

5.3 Interest rate risk

The table below summarizes the Credit Union's exposure to interest rate risks. Included in the table are the Credit Union's assets and liabilities at carrying amounts, categorized by the earlier of contractual re-pricing or maturity dates.

	0 - 3 Months \$	4 - 12 Months \$	1 - 5 Years \$	Over 5 Years \$	Non-Interest Bearing \$	Total \$
As at December 31, 2024						
Financial assets						
Cash and cash equivalents	22,317,301	-	-	-	2,661,678	24,978,979
Investment securities:						
- at amortised cost	2,269,902	389,287	4,361,905	-	-	7,021,094
- at FVTPL	-	-	-	-	457,995	457,995
Loans and advances to customers	2,779,427	1,200,963	50,903,730	62,669,032	-	117,553,152
Other assets	-	-	-	-	300,620	300,620
Total financial assets	27,366,630	1,590,250	55,265,635	62,669,032	3,420,293	150,311,840
Financial liabilities						
Bank overdraft	1,617,182	-	-	-	-	1,617,182
Accounts payable and accrued liabilities	-	-	-	-	2,704,010	2,704,010
Member deposits	58,209,942	5,014,507	6,076,810	-	-	69,301,259
Redeemable member shares	-	-	63,405,941	-	-	63,405,941
Total financial liabilities	59,827,124	5,014,507	69,482,751	-	2,704,010	137,028,392
Net interest re-pricing gap	(32,460,494)	(3,424,257)	(14,217,116)	62,669,032	716,283	13,283,448

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5. Financial risk management (cont'd)

5.3 Interest rate risk (cont'd)

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in market interest rates. The Credit Union takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on both its fair value and cash flow risks. Interest margins may increase as a result of such changes but may reduce or create losses in the event that unexpected movements arise.

	2025	2024
Loans and advances to customers:		
- Micro-business	6.96-12.00%	6.96 - 9.96%
- Education	3.00-12.00%	3.00 - 9.96%
- Consumer	6.00-18.00%	6.00 - 18.00%
- Vehicle	5.04-12.00%	5.14 - 12.00%
- Mortgage	4.56-12.00%	4.56 - 12.00%
- Promotional	8.04-12.00%	8.04 - 9.96%
Investment security at amortised cost		
Investment securities:		
Government bonds	4.25-7.00%	3.25 - 7.50%
Other securities	1.00-2.50%	1.00 - 2.50%
Deposits with banks	0.00-0.75%	0.00 - 0.75%
Deposits due to customers:		
Term deposits	0.01-0.04%	0.01-0.04%
Savings deposits	2.00-2.10%	2.00 - 2.10%

Interest rate risk on loans to members arises from variations between market rates and contract rates. Had interest rates varied 50 basis points higher/lower, with all other variables held constant, profit for the year would have been \$61,853 (2024: \$57,898) higher/lower on variable rate loans.

Sensitivity analysis

Cash flow interest rate risk arises from loans and advances to members at variable rates.

5.4 Foreign currency risk

Currency risk arises from changes in currency exchange rates and the impact of those changes on the entity's cash flows from trading in foreign currencies and the fair value measurement on its financial instruments. Generally, the Credit Union transacts in its functional currency and its financial instruments, are denominated in its functional currency.

The Credit Union is exposed to currency risk on financial instruments which are denominated in currencies other than its functional currency. As of reporting date, the Credit Union was exposed to currency risk on financial instruments having a fair value of \$210,017 (2024: \$210,017), which are denominated in Barbados currency. Had the Barbados currency either increased or decreased by 5% at reporting date, other comprehensive income would have increased or decreased respectively by \$10,501.

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5. Financial risk management (cont'd)

5.5 Fair value risk

Fair value is the amount for which an asset could be exchanged, or a liability settled between knowledgeable, willing parties in an arm's length transaction. Where an active market exists, market price is used as the best evidence of the fair value of a financial instrument. Where no market price is available, the fair values presented have been estimated using present value or other estimation and valuation techniques based on market conditions existing at the reporting date. The values derived from applying these techniques are significantly affected by the underlying assumptions used concerning both the amounts and timing of future cash flows and the discount rates. The following methods and assumptions have been used:

- The fair value of liquid assets and other assets maturing within one year is assumed to approximate their carrying amount. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities.
- The fair value of variable-rate financial instruments is assumed to approximate their carrying amounts.

Fair value risk is the risk that the fair value of a financial instrument may vary in response to changes in interest rates, equity prices, currency exchange rates or other market factors.

Financial assets and financial liabilities measured at fair value in the Statement of Financial Position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 - Unobservable inputs for the asset or liability

The following table present the Credit Union's financial assets and value:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
As at December 31, 2025				
Debt	-	-	100	100
Equity securities	246,016	-	211,879	457,895
	<u>246,016</u>	<u>-</u>	<u>211,979</u>	<u>457,995</u>
	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
As at December 31, 2024				
Debt	-	-	100	100
Equity securities	246,016	-	211,879	457,895
	<u>246,016</u>	<u>-</u>	<u>211,979</u>	<u>457,995</u>

6. Capital risk management

The Credit Union's objectives when managing capital are:

- To comply with the statutory capital requirements of the Co-operative Societies Act of St. Vincent and the Grenadines;
- To safeguard the Credit Union's ability to continue as a going concern so that it can continue to provide returns for members and benefits for other stakeholders; and
- To maintain a strong capital base to maintain members, creditors and other parties' confidence and to sustain future development of the Credit Union.

The Board of Directors monitors the return on capital, which is defined as surplus for the year divided by total shares, as well as the level of dividends to members.

Section 119 of the Co-operative Societies Act Cap 12.06 requires the Credit Union to maintain statutory and other reserves at not less than 10% of its liabilities. The Credit Union is in compliance as at December 31, 2025 (see **Note 32**).

7. Critical accounting estimates and judgements

Judgements and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Credit Union makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual result. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

a. Judgements

Information about judgements made in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements are included in the following notes:

- **Note 4 (h)** - classification of financial instruments: assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial assets are SPPI on the principal amount outstanding.
- **Notes 4 (h) and 5.1** - measurement of expected credit losses: establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward looking information into measurement of ECL and selection and approval of the models used to measure ECL.

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7. Critical accounting estimates and judgements (cont'd)

b. Assumptions and estimates

Information about assumptions and estimation uncertainties that have significant risk of resulting in a material adjustment in the year ended December 31, 2025, is included in the following notes:

- Note 4 (e) - Valuation of land and building.
- Note 4 (f) - Valuation of investment property.
- Note 4 (h) - Impairment of financial assets and measurement of expected credit losses: determining the inputs into the ECL measurement model, including incorporation of forward-looking information.
- Note 5.5 - Determination of the fair value of financial instruments.

8. Cash and cash equivalents

	2025 \$	2024 \$
Cash on hand	2,016,800	2,661,692
Savings accounts at bank	14,297,419	17,434,469
Short-term investments	6,070,976	6,500,000
Cash and cash equivalents in statement of financial position	22,385,195	26,596,161
Bank overdraft	(319,576)	(1,617,182)
Cash and cash equivalents in statement of cash flows	22,065,619	24,978,979

For the purpose of the statement of cash flows, cash and cash equivalents comprise balances with less than three months maturity from the date of acquisition including: cash on hand, deposits with banks and non-bank financial institutions and bank overdraft.

At the end of the financial year, the current account had an overdrawn bank balance of \$ 319,576 (2024: \$ 1,617,182). The overdrawn position arose due to timing differences between the accounting records and transactions processed by the financial institution. The Credit Union does not maintain an approved overdraft facility with the Bank and the overdrawn amount is unsecured.

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9. Investment securities

(i) Amortised cost

	2025 \$	2024 \$
Term Deposit- St Vincent & the Grenadines Co-Operative League Limited earning interest of 1% per annum	267,620	264,961
Term Deposit St Vincent Teacher's Co-Operative Credit Union Limited earning interest rate of 3.5%	26,750	26,750
Government of St. Vincent and the Grenadines - 5-year bond due to mature on April 20, 2025 earning interest of 4.25% per annum.	-	175,000
Government of St. Vincent and the Grenadines - 5-year bond due to mature on September 22, 2030 earning interest of 5.5% per annum.	5,000,000	-
Government of St. Vincent and the Grenadines - 1-year treasury bill due to mature on August 12, 2026 earning interest of 4% per annum.	3,000,000	-
Government of St. Vincent and the Grenadines - 7-year bond due to mature on April 27, 2027 earning interest of 6% per annum.	85,714	142,858
Government of St. Vincent and the Grenadines - 7-year bond due to mature on September 12, 2026 earning interest of 7% per annum.	142,858	285,715
Government of St. Vincent and the Grenadines - 5-year bond due to mature on February 28, 2030 earning interest of 5.5% per annum.	4,500,000	-
Government of St. Vincent and the Grenadines - 7-year bond due to mature on June 15, 2025 earning interest of 7% per annum.	-	71,430
Government of St. Vincent and the Grenadines - 7-year bond due to mature on July 05, 2025 earning interest of 7% per annum.	-	142,859
Government of St. Vincent and the Grenadines - 4-year bond due to mature on May 27, 2026 earning interest of 4.5% per annum.	250,000	750,000
Government of St. Vincent and the Grenadines - 6-year bond due to mature on March 28, 2030 earning interest of 6% per annum.	750,000	916,667
Government of St. Vincent and the Grenadines - 5-year bond due to mature on March 26, 2026 earning interest of 5.5% per annum.	200,000	600,000
Government of St. Vincent and the Grenadines - 5-year bond due to mature on May 27, 2027 earning interest of 5% per annum.	500,000	500,000
Government of St. Vincent and the Grenadines - 6-year bond due to mature on May 27, 2028 earning interest of 5.75% per annum.	833,333	1,166,667
Government of St. Lucia - 170-day treasury bills due to mature on January 31, 2025 earning interest of 3% per annum.	-	2,000,000
	15,556,275	7,042,907
Less: Discount on Treasury Bill	(70,766)	(21,813)
	15,485,509	7,021,094
Interest receivable	186,746	48,168
	15,672,255	7,069,262
Less: expected credit loss	(91,251)	(45,822)
	15,581,004	7,023,440

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9. Investment securities (cont'd)

	2025 \$	2024 \$
(ii) <i>Fair value through profit or loss</i>		
(a) <i>Debt</i>		
<i>British American 1 year Investment</i>		
Gross investment	500,000	500,000
Less: impairment	(499,900)	(499,900)
	100	100
(b) <i>Equities</i>		
First Caribbean International Bank Ltd (Barbados)		
- 70,000 Ordinary Shares	210,018	210,018
Bank of St Vincent & the Grenadines Shares		
- 4,500 Ordinary Shares	35,999	35,999
Eastern Caribbean Home Mortgage Bank		
- 133 Ordinary Shares	13,300	13,300
St. Vincent Building & Loan Association		
- 18,857 Permanent Shares	188,578	188,578
Eastern Caribbean Co-operative Central Limited		
- 111,306 Ordinary Shares	10,000	10,000
	457,895	457,895
Total Investment Securities		
	16,038,999	7,481,435

During the year ended December 31, 2025, interest rates varied from 1.00% to 7.5% per annum (2024 - 1.00% to 7.5%)

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10. Loans to members

	Mortgage	Consumer	Vehicle	Education	Promotional	Micro-Business	Total
	\$	\$	\$	\$	\$	\$	\$
At December 31, 2025							
Gross loans	64,482,508	26,471,397	9,750,203	2,389,369	22,174,050	1,059,702	126,327,229
Less: expected credit losses	(339,633)	(1,886,031)	(153,378)	(134,559)	(2,271,727)	(168,730)	(4,954,058)
	64,142,875	24,585,366	9,596,825	2,254,810	19,902,323	890,972	121,373,171
Add: interest receivable	692,375	738,489	78,156	139,689	624,548	58,781	2,332,038
	64,835,250	25,323,855	9,674,981	2,394,499	20,526,871	949,753	123,705,209
At December 31, 2024							
Gross loans	62,943,573	23,253,667	6,508,914	2,738,929	18,829,443	3,278,626	117,553,152
Less: expected credit losses	(382,606)	(1,426,375)	(144,825)	(165,889)	(1,649,741)	(108,360)	(3,877,796)
	62,560,967	21,827,292	6,364,089	2,573,040	17,179,702	3,170,266	113,675,356
Add: interest receivable	758,684	727,712	75,391	144,275	339,015	75,588	2,120,665
	63,319,651	22,555,004	6,439,480	2,717,315	17,518,717	3,245,854	115,796,021

The average yield on loans for the year was 8% (2024: 8.0%).

The Credit Union's loan portfolio was categorized in the following credit groupings at year end:

	Stage 1	Stage 2	Stage 3	Total
	\$	\$	\$	\$
As at December 31, 2025				
Mortgage	60,932,908	824,216	2,725,385	64,482,509
Consumer	24,180,510	141,690	2,149,196	26,471,396
Vehicle	9,431,573	25,172	293,458	9,750,203
Education	1,870,513	19,802	499,054	2,389,369
Promotional	19,437,373	236,338	2,500,339	22,174,050
Micro-business	864,642	-	195,060	1,059,702
	116,717,519	1,247,218	8,362,492	126,327,229
Add: interest receivable	464,245	9,848	1,857,945	2,332,038
	117,181,764	1,257,066	10,220,437	128,659,267
Less: expected credit loss	(202,339)	(16,086)	(4,735,633)	(4,954,058)
	116,979,425	1,240,980	5,484,804	123,705,209

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10. Loans to members (cont'd)

The Credit Union's loan portfolio was categorized in the following credit groupings at year end (cont'd)

	Stage 1 \$	Stage 2 \$	Stage 3 \$	Total \$
As at December 31, 2024				
Mortgage	59,548,916	697,504	2,697,153	62,943,573
Consumer	21,367,977	103,737	1,781,953	23,253,667
Vehicle	6,117,060	111,284	280,570	6,508,914
Education	2,014,338	132,529	592,062	2,738,929
Promotional	16,881,529	132,393	1,815,521	18,829,443
Micro-business	2,905,572	83,415	289,639	3,278,626
	108,835,392	1,260,862	7,456,898	117,553,152
Add: interest receivable	440,172	23,274	1,657,219	2,120,665
	109,275,564	1,284,136	9,114,117	119,673,817
Less: expected credit loss	(147,848)	(8,707)	(3,721,241)	(3,877,796)
	109,127,716	1,275,429	5,392,876	115,796,021

The following summarizes the movement in the expected credit losses.

	Mortgage \$	Consumer \$	Vehicle \$	Education \$	Promotional \$	Micro- Business \$	Total \$
At December 31, 2025							
Balance - beginning of year	382,606	1,426,375	144,825	165,889	1,649,741	108,360	3,877,796
Charge (recovery) for the year	(42,973)	459,656	8,553	(31,330)	621,986	60,370	1,076,262
Balance - end of year	339,633	1,886,031	153,378	134,559	2,271,727	168,730	4,954,058
	Mortgage \$	Consumer \$	Vehicle \$	Education \$	Promotional \$	Micro- Business \$	Total \$
At December 31, 2024							
Balance - beginning of year	1,035,718	846,122	192,262	223,684	792,406	56,847	3,147,039
Charge (recovery) for the year	(653,112)	580,253	(47,437)	(57,795)	857,335	51,513	730,757
Balance - end of year	382,606	1,426,375	144,825	165,889	1,649,741	108,360	3,877,796

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11. Other assets

	2025 \$	2024 \$
Interest receivable	106,075	128,428
Prepaid expenses	86,435	96,254
Other receivables	149,620	172,189
	<u>342,130</u>	<u>396,871</u>

12. Investment in associates

Investment in associates comprises of the Credit Union's proportional share of its holdings in the St. Vincent and the Grenadines Co-operative League Limited and SVG Micro Finance Co-operative Limited.

SVG Micro Finance Co-operative Limited

In 2017, SVG Small Business and Micro-Finance Co-operative Limited (COMFI) was placed in voluntary liquidation. The liquidator is in the process of determining the residual value of the stakeholders' interest in SVG Small Business and Micro-Finance Co-operative Limited. Consequently, the Credit Union has fully provided for impairment losses anticipated on the investment.

St. Vincent and the Grenadines Co-operative League Limited

Investment in associate represents 31.3% shareholding. The Co-operative League's registered office is situated in the Co-operative League Centre, at Lower Kingstown Park, St. Vincent and the Grenadines. The principal activities of the Co-operative League are to promote thrift among its members, to receive the savings of and to provide a source of credit to members. The Credit Union is represented by two (2) persons on the Co-operative League's Board of Directors.

	2025 \$	2024 \$
Number of issued ordinary shares	355,628	355,628
Number of ordinary shares held	111,306	111,306
Share of ownership	31.3%	31.3%

The following table summarizes the financial information of the St. Vincent and the Grenadines Co-operative League Limited as indicated in its own financial statements. The latest audited financial information available at and for the year ended December 31, 2024. The table also reconciles the summarized financial information to the carrying amount of KCCU's interest in associates.

	2025 \$	2024 \$
Total assets	6,434,860	6,334,092
Total liabilities	(2,264,505)	(2,054,834)
Net assets	4,170,355	4,279,258
KCCU's share of net assets	<u>1,305,321</u>	<u>1,339,408</u>
Revenues	764,955	910,660
Profit or loss (100%)	(196,390)	216,808
Other comprehensive income (100%)	-	-
Total profit and other comprehensive income (100%)	<u>(196,390)</u>	<u>216,808</u>
KCCU's share of profit and total comprehensive income	<u>(61,470)</u>	<u>67,926</u>
Carrying amount of interest in associate, balance as at January 1	1,268,303	1,200,377
Share of (loss)/ profit	(61,470)	67,926
Share of other comprehensive income	-	-
Carrying amount of interest in associate, balance as at December 31	<u>1,206,833</u>	<u>1,268,303</u>

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13. Investment properties

	Land at Georgetown \$	Land at Canouan \$	Land and Building at Kingstown Park \$	Land at Bequia \$	Land at Brighton \$	Total \$
December 31, 2023	238,550	592,699	497,200	83,730	2,072,812	3,484,991
Change in fair value	-	-	-	-	-	-
December 31, 2024	238,550	592,699	497,200	83,730	2,072,812	3,484,991
Additions	-	59,511	60,000	-	1,800	121,311
December 31, 2025	238,550	652,210	557,200	83,730	2,074,612	3,606,302

The above investment properties were revalued, on an open market basis, on February 2, 2022, by Christopher Browne, an independent property valuator.

The fair value measurement for all of the investment properties has been categorized as a level 3 fair value based on the inputs to the valuation techniques used.

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14. Property and equipment

	Land	Motor Vehicles	Building	Furniture & Equipment	Software	Total
	\$	\$	\$	\$	\$	\$
Cost or valuation						
Balance as at January 1, 2024	2,831,910	202,629	8,644,658	4,279,059	-	15,958,256
Additions	-	-	263,891	568,486	-	832,377
Gain (loss) on revaluation	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
Balance as at December 31, 2024	2,831,910	202,629	8,908,549	4,847,545	-	16,790,633
Balance as at January 1, 2025	2,831,910	202,629	8,908,549	4,847,545	-	16,790,633
Additions	-	-	135,635	234,098	96,589	466,322
Gain/(loss) on revaluation	813,150	-	(142,388)	-	-	670,762
Disposals	-	-	-	(17,731)	-	(17,731)
Balance as at December 31, 2025	3,645,060	202,629	8,901,796	5,063,912	96,589	17,909,986
Accumulated depreciation						
Balance as at January 1, 2024	-	61,399	1,220,466	3,310,586	-	4,592,451
Depreciation for the year	-	40,627	178,891	206,760	-	426,278
Disposals	-	-	-	-	-	-
Balance as at December 31, 2024	-	102,026	1,399,357	3,517,346	-	5,018,729
Balance as at January 1, 2025	-	102,026	1,399,357	3,517,346	-	5,018,729
Depreciation for the year	-	40,627	309,727	83,383	23,647	457,394
Disposals	-	-	-	(141)	-	(141)
Elimination on revaluation	-	-	(1,588,208)	-	-	(1,588,208)
Balance as at December 31, 2025	-	142,653	120,876	3,600,588	23,647	3,887,774
Net book value						
As at December 31, 2024	2,831,910	100,593	7,242,565	1,595,394	-	11,771,904
As at December 31, 2025	3,645,060	59,976	8,780,920	1,463,324	72,942	14,022,212

On October 1, 2025, the Credit Union's land and building were valued, on a rental value approach, by Franklyn Browne, Independent Chartered Valuation Surveyor. The combined appraisal value was \$11,210,000. The excess, \$2,258,970, of appraised value over the carrying value was recognized through other comprehensive income.

Depreciation expenses of \$457,394 (2024: \$426,278) was charged to general and administrative expenses.

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15. Accounts payable and accrued liabilities

	2025	2024
	\$	\$
Accounts payable	397,184	338,988
Payroll obligations	886,912	864,057
Other accruals	683,364	1,500,965
	<u>1,967,460</u>	<u>2,704,010</u>

16. Members' deposits

	2025	2024
	\$	\$
Members' demand deposits	64,072,496	56,466,190
Building capitalization fund shares	12,336,354	12,140,908
	<u>76,408,850</u>	<u>68,607,098</u>
Interest payable	68,922	331,542
	<u>76,477,772</u>	<u>68,938,640</u>

The building capitalization fund shares have varying maturity dates.

The effective interest rates at the reporting date were as follows:

	2025	2024
	%	%
Members' demand deposits	2.95	2.80
Building capitalization fund shares	3.19	3.03

All deposits are denominated in Eastern Caribbean currency.

17. Redeemable shares

	Number of Shares		Value	
	2025	2024	2025	2024
	\$000	\$000	\$	\$
Redeemable shares	13,693	12,681	68,464,278	63,405,941

The redeemable shares, which are referred to as member shares savings, are redeemable at the option of members. Accordingly, the redeemable shares are accounted for as liabilities.

18. Share capital

Pursuant to the approval, on September 8, 2022, of the resolution to amend the Credit Union's By-Laws to comply with the Co-operative Societies Act No. 12 of 2012, to create two classes of shares, namely equity shares and qualifying shares, and to convert all permanent shares to qualifying shares on September 9, 2022, the Credit Union effected the change in its capital structure. Further, the aforementioned resolution provides that each member shall maintain at minimum sixty (60) qualifying and twenty (20) equity shares to exercise the right of membership. Furthermore, each member is required to increase, annually for five years starting in January 2023, their equity share holding, by twenty (20) shares.

Holders of qualifying shares and equity shares, notwithstanding the number of shares held, are entitled to one vote. Shareholders are entitled to vote at the Credit Union's general meetings and any dividend duly declared.

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18. Share capital (cont'd)

	2025 \$	2024 \$
(i) Qualifying shares		
Authorised number of shares of \$5 par value	Unlimited	Unlimited
Issued and fully paid	1,086,680	1,065,760
Balance - beginning of the year	5,411,499	5,362,306
Issued during the year	104,603	48,934
Subscription for qualifying shares (decrease)/increase	(588)	259
Balance - end of the year	5,515,514	5,411,499
(ii) Equity shares		
Authorised number of shares of \$5 par value	Unlimited	Unlimited
Issued and fully paid	945,764	627,381
Balance - beginning of the year	3,136,905	1,585,975
Issued during the year	1,636,917	1,550,930
Balance - end of the year	4,773,822	3,136,905
Total share capital	10,289,336	8,548,404

19. Statutory reserve fund

Pursuant to Article 16.1 of the Credit Union's By-Laws, all entrance fees and fines collected from members, and at least 20% of net surplus shall be credited to a Reserve Fund, to meet unexpected shortfalls and other extra-ordinary losses. The Reserve Fund shall be maintained in a liquid form, to the satisfaction of the Registrar. Pursuant to Section 15 of the Co-operative Societies (Amendment) 2023, if at the end of each financial year the amount standing to institutional capital before any declaration of dividends, is less than seven percent (7%) to total assets, the Credit Union shall transfer to statutory reserves for that year not less than thirty percent (30%) of its surplus or such other sum as may be required to increase the institutional capital to seven percent (7%) of total assets.

	2025 \$	2024 \$
Balance - beginning of the year	6,899,802	6,804,212
Entrance fees received during the year	2,201	1,930
Appropriation to statutory reserve	26,337	93,660
	6,928,340	6,899,802

20. Development fund

In accordance with Section 125 of the Co-operative Societies Act 2012, the Credit Union shall appropriate such sums, not exceeding ten percent of its net profit, to a development fund, which shall be administered by the National Leagues, for the development of registered societies.

	2025 \$	2024 \$
Balance - beginning of the year	10,000	30,000
Payment to National League	(10,000)	(30,000)
Annual transfer of profits	10,000	10,000
	10,000	10,000

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21. Social assistance fund

On October 24, 2024, the Directors' resolved to establish a social assistance fund. The fund is created to provide financial relief and support to members who are experiencing financial hardship, such as natural disasters, medical or health related crisis and other situations approved at the discretion of the Board.

	2025 \$	2024 \$
Balance - beginning of the year	100,000	-
Contributions received	-	100,000
Payments from fund	(47,473)	-
	<u>52,527</u>	<u>100,000</u>

22. Interest on loans

	2025 \$	2024 \$
Mortgage loans	3,683,059	3,789,908
Consumer loans	5,063,517	4,437,369
Vehicle loans	792,303	770,939
Education loans	160,433	192,244
	<u>9,699,312</u>	<u>9,190,460</u>

23. Investment income

Investment income comprises:

	2025 \$	2024 \$
Interest earned on bank deposits and fixed deposits	85,293	98,081
Interest earned on securities at amortized cost	668,864	593,413
Dividends	15,666	14,770
	<u>769,823</u>	<u>706,264</u>

24. Interest expense

	2025 \$	2024 \$
Members' demand deposits	974,706	917,078
Building capitalization fund	275,706	358,789
Redeemable shares	783,510	737,186
	<u>2,033,922</u>	<u>2,013,053</u>

25. Impairment allowance (recovery)

	2025 \$	2024 \$
Increase in impairment allowance on loans (Note 10)	1,076,262	730,757
Recoveries on loans previously written off	134,732	14,146
Increase/(reduction) in impairment allowance on investments (Note 9)	45,429	(23,603)
	<u>1,256,423</u>	<u>721,300</u>

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26. Selling expenses

	2025	2024
	\$	\$
Donations	168,314	129,939
Publicity, promotions and sponsorship	422,851	446,176
Other	(2,597)	88,611
Scholarship funds	90,500	56,625
	<u>679,068</u>	<u>721,351</u>

27. General and administrative expenses

The following summarises the Credit Union's administrative expenses by their nature.

	2025	2024
	\$	\$
Annual general meeting expenses	64,606	69,770
Annual licence fees	124,139	199,725
ATM fees	1,628	2,755
Audit fees- current year	95,000	81,683
Audit fees- prior year	12,424	-
Bank charges	97,585	155,656
Board and committee meetings	461,666	416,611
Communication expenses	183,485	161,738
Conventions and summits	164,946	308,583
Depreciation expense (Note 14)	457,394	426,278
Electricity	87,144	79,447
General insurance	66,343	74,668
Insurance on loans and shares	687,154	696,387
League dues	65,453	60,532
Other operating expenses	5,611	26,083
Penalties and interest	-	290
Professional fees	86,235	188,755
Rental expense	236,117	185,005
Repairs and maintenance - buildings	186,321	148,616
Repairs and maintenance - equipment	135,760	138,683
Repairs and maintenance- investment property	22,489	-
Security	259,070	232,135
Staff costs (Note 29)	3,157,171	2,972,196
Stationery and office supplies	252,083	206,210
Travel	107,256	42,069
Water	8,073	11,394
	<u>7,025,153</u>	<u>6,885,269</u>

28. Income on death benefit plan - net

	2025	2024
	\$	\$
Death benefit contributions	548,135	558,085
Death benefit claims paid	(456,375)	(357,600)
	<u>91,760</u>	<u>200,485</u>

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29. Staff costs

	2025	2024
	\$	\$
Bonus	144,816	140,293
Staff medical insurance	37,761	39,874
National Insurance contributions	152,936	125,801
Salaries and wages	2,467,856	2,258,119
Staff training and education	120,573	166,480
Staff uniforms	138,887	127,780
Retirement benefit	94,342	113,849
	3,157,171	2,972,196

30. Related party transactions

a. Definition of related party

A related party is a person or entity that is related to the Credit Union.

1. A person or a close member of that person's family is related to the Credit Union if that person:
 - (i) has control or joint control of the Credit Union;
 - (ii) has significant influence over the Credit Union; or
 - (iii) is a member of the key management personnel of the Credit Union.
2. An entity is related to the Credit Union if any of the following conditions applies:
 - (i) The entity and the Credit Union are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third party and the other entity is an associate of the third party.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Credit Union or an entity related to the Credit Union.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Credit Union.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- that person's children and spouses or domestic partner;
- children of that person's spouse or domestic partner; and
- dependents of that person or that person's spouse or domestic partner.

b. Identity of related parties

The Credit Union has a related party relationship with its Directors, Committee Members and Management Staff.

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30. Related party transactions (cont'd)

c. Related party transactions and balances

A number of transactions have been entered into with related parties in the normal course of business.

i. Key management compensation

	Transaction values for the year ended December 31	
	2025	2024
	\$	\$
Salaries and wages	898,151	1,034,354
National Insurance contributions	41,206	33,902
	939,357	1,068,256

ii. Loans and deposits

a. Loans

	Balance Outstanding as at December 31	
	2025	2024
	\$	\$
Directors and Committee members	2,059,362	2,042,871
Management staff	2,546,285	1,933,152
	4,605,647	3,976,023

b. Deposits

	Balance Outstanding as at December 31	
	2025	2024
	\$	\$
Directors and Committee members	783,062	450,184
Management staff	305,570	97,091
	1,088,632	547,275

No specific allowances have been made for impairment losses on loans with related parties at the reporting date.

31. Income tax

Section 25 (1) (n) of the Income Tax Act exempts Co-operative Societies from income tax.

32. Commitments

Undrawn loan commitments at year end amounted to \$4,247,937 (2024: \$3,161,549).

33. Subsequent events

a. Dividends

On October 8, 2026, the directors declared dividends of 6% on equity shares.

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34. Co-operative Societies Act Compliance Requirements

	2025	2024
	\$	\$
Certificates of deposit	-	-
Cash and cash equivalents	22,065,619	24,978,979
	22,065,619	24,978,979
Members' deposits and redeemable member shares	144,942,050	132,344,581
Liquid investments to shares and deposits ratio	15%	19%

Section 119 (3) of The Co-operative Societies Act requires that not less than 15% of the Members' shares and deposits be kept in liquid reserve.

	2025	2024
	\$	\$
Statutory and other reserves	21,278,571	21,179,105
Total assets	181,306,880	166,795,686
Reserves to liabilities ratio	12%	13%

Section 124 (3) of the Co-operative Societies (Amendment) Act 2023 provides that institutional capital shall not be less than 7% of its total assets. Institutional capital of the Credit Union is represented by statutory reserves, qualifying shares and retained earnings.

35. Reclassification of prior year presentation

Certain prior year balances have been reclassified for consistency with the current year presentation. Those reclassifications have no effect on the reported results of operations.

11. CREDIT COMMITTEE REPORT TO THE 64th ANNUAL GENERAL MEETING OF THE KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED

11.1 INTRODUCTION

Brothers and sisters, I am once again delighted to present the report of the Credit Committee, for the end of another year - 2025. The Credit Committee is elected by the membership to oversee the lending operations of the Credit Union, a duty we accept with all fervency. Our main goal is to make Kingstown Cooperative Credit Union (KCCU) members first choice when borrowing money. In pursuit of our duty, we provide our borrowing members with fair and affordable access to credit, while at the same time, preserving the financial safety of our institution.

I am proud to present the dedicated members of the committee:

- Sis. Elthia George - Chairperson
- Bro. Donnie Bacchus - Secretary
- Bro. Claydon Roache - Committee Member
- Bro. Harvey Farrell - Committee Member
- Bro. Andre Norville - Committee Member

At the 63rd Annual General Meeting (AGM), Bro. Claydon Roache was re-elected and Bro. Andre Norville was elected. During the first meeting of the Committee, Sister Elthia George, was re-elected as Chairperson by Committee members. During the reporting period, the Committee held regular in-person meetings, however, virtual and even hybrid meetings were held when circumstances required such. The attendance record of these meetings is hereunder reported in table form.

11.2 CREDIT COMMITTEE ATTENDANCE REPORT 2025

The Committee held a total of forty (40) meetings during the year 2025.

Volunteers/Members	Position	Attendance
Sis Elthia George	Chairperson	40
Bro. Donnie Bacchus	Secretary	40
Bro. Claydon Roache	Member	39
Bro. Harvey Farrell	Member	32
Bro. Andre Norville	Member	10
Sis Lucille Browne	Resigned	26

11.3 FUNCTIONS AND OPERATION OF THE CREDIT COMMITTEE

Credit plays a fundamental role in the growth and development of KCCU; accordingly, the Credit Committee bears significant responsibility for overseeing and supporting this critical function.

In keeping with established practice, the Credit Committee primarily held meetings on Tuesdays to review loan applications made by members in accordance with the Co-operatives Society Act 2012 and the KCCU By-laws.

The Committee conducted periodic checks of loans granted by internal management to ensure loans were in compliance with the lending policies and the Credit Union's Loan Policy, as approved by the Board of Directors.

On a monthly basis, the Chairperson presented progress reports to the Board of Directors providing an overview of the Credit Committee's activities for the reporting period. These reports summarized the Committee's weekly activities, which included a breakdown of the number of loans that were approved, disapproved, referred or deferred and the purpose and collateral of each loan presented.

11.4 OVERVIEW

To ensure that the development and maintenance of loan products align with the evolving needs and financial capabilities of its members, KCCU continuously monitors market trends and assesses developments within the financial sector. These insights inform the design and refinement of loan products, such as the Diamond Deal, KCCU Protect, and KCCU Revel Loan, all of which are offered at affordable and competitive rates.

While the maintenance of existing loan products and the development of new and innovative loan products remain important priorities for KCCU, the Credit Union also recognizes the importance of effective delinquency management. Accordingly, KCCU continues to place significant emphasis on proactively monitoring and managing such.

11.5 LOAN ANALYSIS

Table 1: Loan Activities 2025 and 2024

YEAR	REVIEWED		APPROVED		DISBURSED	
	No.	Value (EC\$)	No.	Value (EC\$)	No.	Value (EC\$)
2025	2967	57,822,434	2899	40,094,263	2657	39,725,391
2024	2469	38,920,770	2402	29,594,142	2573	29,312,042
% CHANGE	20.2	48.6	20.7	35.5	3.3	35.5

The year 2025 showed remarkable improvement in all loan activities in comparison to the year 2024. The number of loans reviewed increased by 20.2 percent while the volume grew by 48.6 percent. The value of loans approved grew by 35.5 percent while the volume grew by 20.7 percent. The amount disbursed during the year increased by 35.5 percent and the volume grew by 3.3 percent.

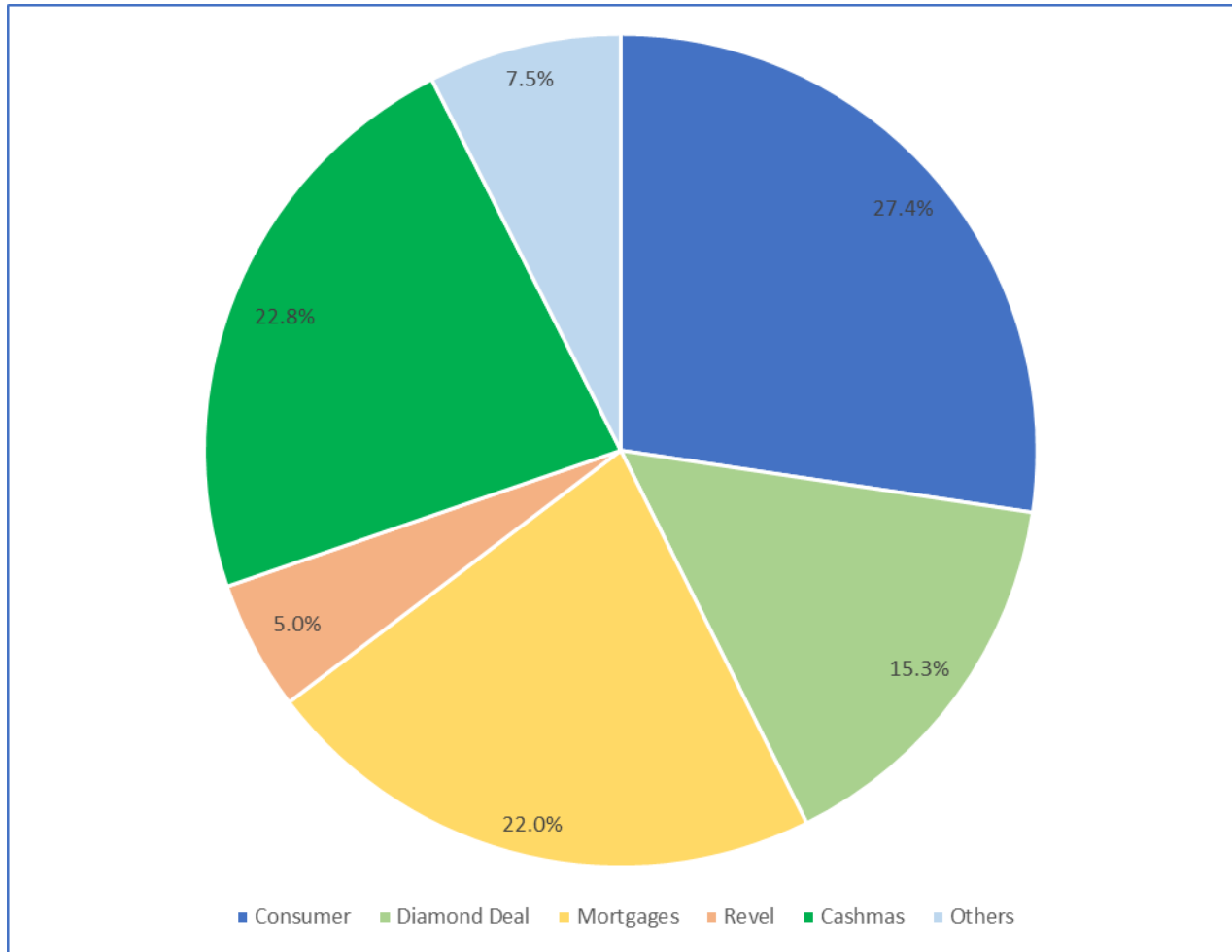
11.6 LOAN DISBURSEMENTS

Table 2: Loans Disbursed by Type

LOAN TYPES	2025			2024			% Change Value
	Value (EC\$)	No.	% of Total Loan Value	Value (EC\$)	No.	% of Total Loan Value	
BUSINESS	260,838	3	0.7	174,222	7	0.6	49.7
CONSUMER	10,875,042	1,456	27.4	9,799,591	1,568	33.4	11.0
DEBT CONSOLIDATION	13,735	6	0.03	104,316	12	0.4	-86.8
DIAMOND DEAL	6,059,848	163	15.3	2,164,970	69	7.4	179.9
EDUCATION	203,251	12	0.5	123,417	9	0.4	64.7
HOUSING	980,509	79	2.5	544,203	78	1.9	80.2
KCCU BOSS	50,000	1	0.1	2,554,947	9	8.7	-98.0
KCCU EDUCATE	357,665	38	0.9	214,872	28	0.7	66.5
KCCU EDU-TECH	65,505	14	0.2	70,863	20	0.2	-7.6
KCCU PROTECT	141,200	7	0.4	159,466	8	0.5	-11.5
MEDICAL	49,710.62	3	0.1	69,045.00	4	0.2	-28.0
MORTGAGE	8,753,242	70	22.0	3,849,739	63	13.1	127.4
NIS STUDENT LOAN	3,169	1	0.01	9,480	2	0.03	-66.6
PROFESSIONAL FEES	6,021	1	0.02	-	-	-	-
READY CASH	23,658	15	0.1	41,981	27	0.1	-43.6
REVEL	2,000,659	207	5.0	1,334,067	187	4.6	50.0
SAVE YA		-	-	24,480	2	0.1	-
VEHICLE	828,405	26	2.1	462,313	16	1.6	79.2
CASHMAS	9,052,932	555	22.8	7,610,071	464	26.0	19.0
TOTAL	39,725,391	2,657	100	29,312,042	2,573	100	35.5

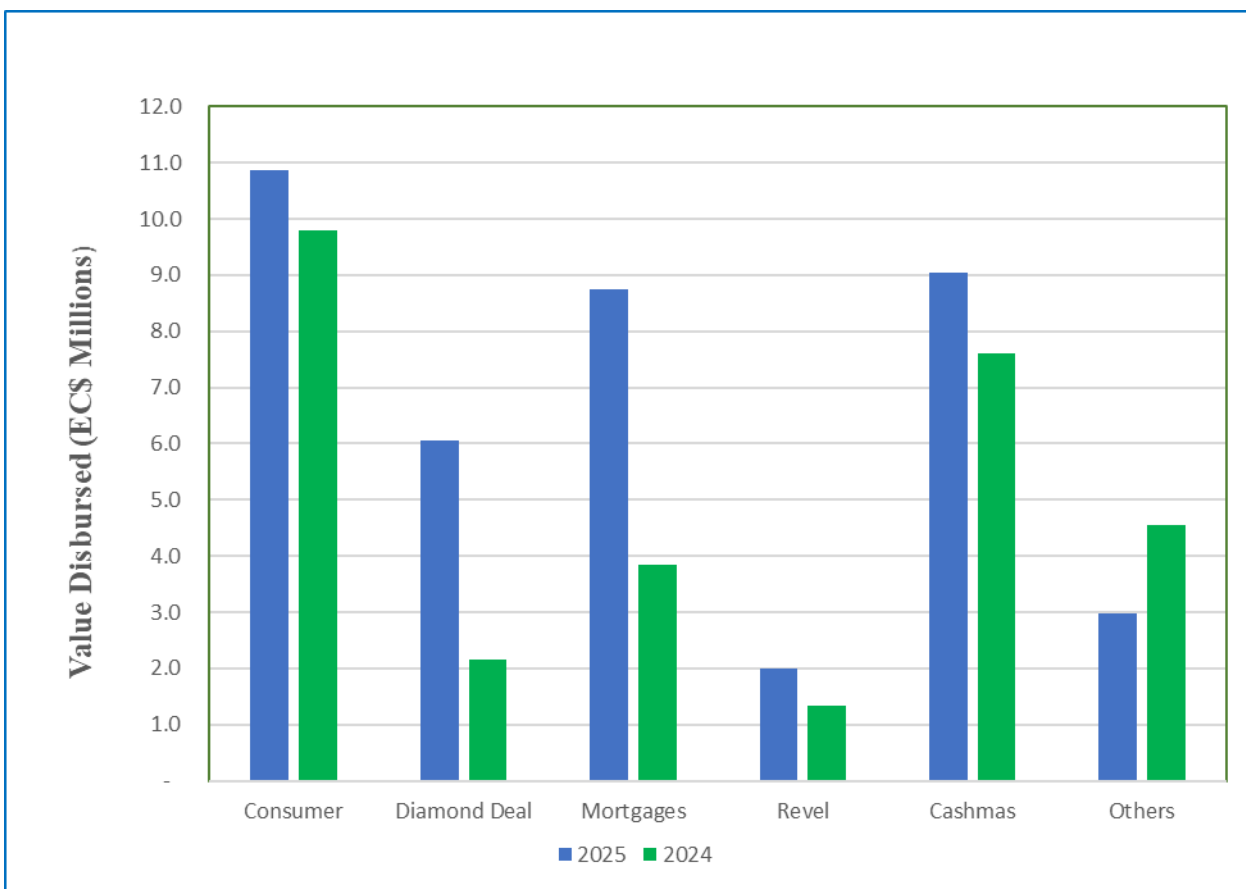
Loans disbursed during the year in review increased by 35.5 percent. This is in comparison to a decline of 21.9 percent for the previous year, 2024. The loan products that showed significant increases were Diamond Deal (179.9%), Mortgages (127.4%), Housing (80.2%), Vehicle (79.2%), KCCU Educate (66.5%), Education (64.7%) and Revel (50.0%). The loan products that declined the most were KCCU Boss (98.0%), Debt Consolidation (86.8%) and NIS Student Loan (66.6%).

Figure 1: Percentage of Funds Disbursed by Category for 2025



The disbursement of funds for consumer loans was the most dominant for the period. It accounted for 27.4 percent of the funds disbursed. Cashmas accounted for 22.8 percent, Mortgages 22.0 percent, Diamond Deal 15.3 percent, Revel 5.0 percent and the remaining categories (Others) 7.5 percent. In the previous year, Consumer, Cashmas and Mortgages were ranked the same.

Figure 2: Value of Loans Disbursed by Type 2025 and 2024



The total value of loans disbursed during the year 2025 increased over 2024 by approximately \$10.4M compared to a decline of \$8.2M during the period 2023 to 2024. All loan types except for “Others” recorded increases. Mortgages increased by \$4.9M, Diamond Deal \$3.9M, Cashmas \$1.4M, Consumer \$1.1M and Revel \$0.7M.

11.7 DELINQUENCY

The delinquency rate at the end of the year 2025 stood at 7.3% (EC\$9.3M) compared to 8.5% (EC\$10.0M) for 2024. This represents an improvement of 1.2%. The Credit Committee has established certain protocols in collaboration with the Recoveries Department to pre-empt the occurrence of additional delinquency in the organization.

ACKNOWLEDGEMENT

The Credit Committee takes this opportunity to express its sincere gratitude and appreciation to all who have contributed to the continued growth, stability and success of our Credit Union throughout the years.

At the heart of our organization are our valued members. Your loyalty, confidence and continued support remain the foundation upon which our Credit Union continues to grow and prosper. Through your commitment to regular savings and timely fulfilment of your obligations, you have played an invaluable role in strengthening the financial position of our organization and supporting its ability to serve the wider membership. For this, we extend our deepest appreciation.

We also recognize and commend the dedication, professionalism and tireless efforts of management and staff. Your commitment to providing quality service and maintaining the efficient day-to-day operations of the credit union has been instrumental in enabling the Credit Committee to effectively carry out its responsibilities.

Special recognition is also extended to the Board of Directors, Supervisory and Compliance Committee and other Board elected committees for their invaluable guidance, cooperation and support throughout the year. The spirit of teamwork and collaboration demonstrated among these various bodies continues to strengthen our credit union.

The Credit Committee remains steadfast in its commitment to serving our members with integrity, fairness, transparency and excellence. We will continue to support initiatives aimed at providing innovative, accessible and affordable loan products that responds to the changing financial needs and circumstances of our membership. We thank you for your continued trust, confidence and support.



Chairperson

Elthia George



Secretary

Donnie Bacchus

12. REPORT OF THE SUPERVISORY AND COMPLIANCE COMMITTEE TO THE 64TH ANNUAL GENERAL MEETING OF THE KINGSTOWN CO-OPERATIVE CREDIT UNION

MOTTO: FOSTERING GOOD CORPORATE GOVERNANCE

12.1 INTRODUCTION

The Supervisory and Compliance Committee (SCC) is pleased to present its annual report to the 64th Annual General Meeting of the Kingstown Co-operative Credit Union (KCCU), in accordance with Section 66 (1) (f) of the Co-operative Societies Act 2012. This report provides an assessment and reflection of the Committee's work, activities, observations and actions undertaken during the period under review.

12.2 DUTIES AND FUNCTIONS

In accordance with the Co-Operative Societies Act, 2012 (Articles 66-71), and Article 8 of the Bye-laws of the KCCU, the Supervisory and Compliance Committee (SCC) is mandated to carry out specific duties and functions. These provisions empower the Committee to ensure that all decisions and actions of the Board, Committees, Management, and Staff are consistent with the Act, Regulations, Bye-laws and the approved Standards and Policies of the Credit Union.

The Committee's responsibilities include, but are not limited to the following;

- Liaising with the Compliance Officer;
- Examining the books of the Credit Union;
- Monitoring management practices;
- Reviewing policies and operating procedures;
- Auditing management functions and Staff activities;
- Confirming cash instruments, property and securities of the Credit Union;
- Verifying assets to ensure proper protection
- Auditing the asset-liability management and liquidity of the Credit Union, with emphasis on risk management;
- Investigating member complaints affecting proper governance of the Credit Union;
- Random verification of member records including shares, deposits, and balances;
- Ensuring compliance in all transactions and decisions involving Directors, Committee members, and Employees.

At the 63rd Annual General Meeting of KCCU Ltd., held on October 9, 2025, Bro Steve Millington was re-elected to fill the vacant position on the Committee.

At the Committee's first meeting, convened on October 20, 2025. Bro. Steve Millington and Sis. Camille John were elected Chairperson and Secretary, respectively. The committee's composition at that time was as follows:

- Steve Millington - Chairperson
- Camille John – Secretary
- Betty Medford - Member
- Joselle Joslyn - Member
- Rudisha McTair - Member

Sis. Joselle Joslyn served the committee from October to the end of January 2026. Sis. Hannah Laidlow was subsequently appointed to serve. The committee extends its gratitude to Sis. Joslyn for her dedicated service and wishes her continued success in all future undertakings.

The current committee members are:

Steve Millington - Chairperson

Camille John – Secretary

Betty Medford - Member

Rudisha McTair - Member

Hannah Laidlow - Member

During the year under review, the Committee convened thirty-eight (38) meetings. The attendance records for the period are presented below.

Member	Meetings Held	Meetings Attended	Attendance Rate
Bro. Steve Millington	38	36	94.7%
Sis. Camille John	38	37	97.4%
Sis. Betty Medford	38	38	100.0%
Sis Rudisha McTair	38	36	94.7%
Sis. Joselle Joslyn	14	10	71.4%
Sis Hannah Laidlow	24	22	91.7%

12.4 WORK PLAN

The Committee developed a comprehensive workplan to guide its operations during the year under review. This workplan adopted a risk-based approach, emphasizing compliance, operational controls, governance, performance and member-interest activities. The Compliance Department provided valuable support in implementing the program of activities, and the Committee commends the strengthening of this department, which enhances the Credit Union's overall capacity for oversight and monitoring.

Activities completed during the year included:

- Participation in Board meetings and observation of monthly Committee meetings;
- Engagement with Senior Management through meetings and discussions;
- Oversight of member programs, including scholarships and dormant accounts;
- Reviews of policies and operating procedures;
- Reviews of external and internal audit reports and monitoring corrective recommendations and actions
- Bank reconciliation evaluation
- Review of loans and selected financial transactions
- Examination of governance files for Directors, Committee members, and Senior Management
- Branch visits to observe operations and branch facilities
- Addressing members queries

12.5 TRAINING

Committee members participated in a training session organized by the league on Regulatory Compliance, focusing on Financial Inclusion and the FATF Guidelines applicable to Credit Unions.

Additionally, one member attended the Caribbean Development Education Program (CaribDE) program in Trinidad in January, while another participated in the CCCU 2026 Annual International Convention held in Barbados in June 2026. Both initiatives are regional leadership training programs designed specifically for professionals, volunteers, and leaders within the credit union and cooperative movement, equipping participants with enhanced skills in governance, leadership, and cooperative development.

12.6 CORPORATE GOVERNANCE AND OVERSIGHT

The Committee conducted quarterly oversight meetings with the Board of Directors to review organizational performance, assess the effectiveness of internal controls, and identify emerging compliance risks.

As part of its oversight responsibilities, the Committee reviewed the minutes of the meetings of the Board of Directors.

The Board was found to be compliant in maintaining proper records of its proceedings. Furthermore, the Committee noted that the minutes were sufficiently detailed to reflect the Board's decision-making processes, thereby enhancing accountability and supporting effective governance.

12.7 POLICY AND COMPLIANCE REVIEW

The Committee reviewed existing policies to ensure alignment with current regulatory standards and review requirements per approved policy. While the Board of Directors retains responsibility for policy approval, Management continues to review, update and implement policies aimed at enhancing efficiency and strengthening business continuity across the Credit Union's operations.

In addition, the Committee assessed the compliance of all Elected and Board-appointed committees with the Cooperative Societies Act. The review confirmed that all members were fully compliant with the Act and its membership requirements, thereby reinforcing adherence to governance standards and regulatory obligations.

12.8 INTERNAL AUDIT COORDINATION

The Supervisory and Compliance Committee was unable to review the internal audit function, which would normally evaluate risk areas, review audit findings, and ensure the timely implementation of corrective actions. The Committee recommended that the Internal Auditor position be filled to strengthen oversight and risk management. However, as of the date of this report, the post remains vacant.

12.9 REGULATORY AND LEGAL COMPLIANCE

The Committee monitored adherence to statutory and regulatory requirements by regularly reviewing compliance reports and regulatory updates provided throughout the year. The Committee worked closely with the Compliance officer, including meetings to review the work plan and follow up on completed tests to ensure that the systems of internal controls remained fully functional and the policies were adhered to.

12.10 REGULATORY AND LEGAL COMPLIANCE.....Cont'd

The Committee is pleased to report that the Board and Management have made consistent efforts to implement recommendations and take the necessary actions to strengthen internal controls. Notably, steps have been taken to provide additional staffing to the compliance department.

The Committee remains committed to facilitating communication and cooperation to foster a strong culture of compliance within the Credit Union.

12.11 FILE REVIEW

The Supervisory and Compliance Committee reviewed personnel files of Board of Directors, management committees and staff to assess compliance with established policies and procedures. The Committee noted that the files were generally maintained and organized, however, improvements are needed in the retrieval efficiency, documentation completeness, and sequencing to strengthen overall record management.

12.11.1 Loans Administration and Management

The Committee examined the Credit Union's loan files, administration and management processes. Overall, controls were found to be effective and aligned with established policies and regulatory requirements. Loan origination, documentation, and approval practices were generally compliant, with appropriate evidence of credit analysis, risk assessment, and due-diligence procedures. Monitoring mechanisms including payment tracking, delinquency management, and portfolio reporting were observed to be functioning effectively.

During the review period, several opportunities for improvement were identified in areas such as documentation completeness, consistency of follow-up on overdue accounts, and periodic updating of borrower financial information. Management has acknowledged these gaps and has begun implementing corrective measures. The Committee will continue to oversee these efforts to support strong member service and portfolio quality.

12.11.2 Loan Delinquency

The Committee maintained regular oversight of the Credit Union's delinquency trends by reviewing reports, aging summaries, and collection activity updates. Overall, delinquency levels remained above acceptable policy thresholds. Management expressed its commitment to timely follow-up and collections on past-due accounts, and the Committee will continue close monitoring of these activities to safeguard the portfolio quality and the Credit Union's financial stability.

FILE REVIEW.....Cont'd

12.11.3 Review of Loan Files

The SCC reviewed staff loans and found that files were generally well kept, however, opportunities for improvements were identified and recommended. Specifically, the digitization and secure back-up of loan files would mitigate risks of loss or misplacement and enhance efficiency in file management.

12.12 BANK RECONCILIATION

The Committee reviewed the bank reconciliation statements at quarterly intervals during the year. The primary areas of concern identified were unpresented cheques, disbursements not posted, and outstanding credit memo. These findings were discussed with the Finance Department. While controls are in place, the committee noted the need for greater consistency in adherence to established procedures. Nonetheless, improvements were observed in the overall management of reconciliation statements during the review period.

12.13 SITE VISITS

Ensuring fully functional branches is critical to the operations and sustainability of the Credit union. The Committee conducted visits to all KCCU branches to verify adherence to policies and procedures, assess the level of internal controls in place, and evaluate whether the working environment was conducive to staff performance. These visits enabled the committee to observe, examine, and review branch operations, ensuring that adequate provisions were in place to safeguard the credit union's staff, assets and member's interests.

The committee is pleased to report that all Branches are fully operational, including those in the Grenadines, which were significantly impacted by the passage of Hurricane Beryl. Internal audit controls were observed to be in place. However, the committee documented certain security concerns and recommends; increased frequency of management visits to branches, greater attention to ensuring strict adherence to policies and procedures by officers, implementation of tighter control measures at these branches and the provision of relevant, continuous training for branch officers to strengthen compliance and operational resilience.

12.14 SELF-EVALUATION

The SCC conducted three self-evaluation sessions during the period under review. These sessions were completed at the end of each quarter, and during these evaluations, the Committee assessed its performance against the established work plan and the discharge of its duties as mandated by the Co-operative Societies Act, 2012, the regulations and bye-laws of the Credit Union.

All activities undertaken and recommendations made by the SCC were formally reported to the Board of Directors, as documented in the Committee's minutes and monthly reports.

12.15 ACKNOWLEDGEMENTS

The Supervisory and Compliance Committee extends its sincere gratitude to you, the general membership, for the confidence placed in us to serve as guardians of our Credit Union. Your trust and support remain the foundation of our work.

The Committee also wishes to express our gratitude to the members of the Board of Directors, the various Committees, and the Management and Staff of the Credit Union for their cooperation and assistance throughout the year in the execution of our duties. This support has been invaluable and was greatly appreciated.

Looking forward, the Committee remains committed to its mandate and to work diligently to continue to build and strengthen our Credit Union. We look forward to your continued support as we strive to foster resilience, accountability, and growth for the benefit of all members.

A handwritten signature in black ink, appearing to be 'S. Millington', with a stylized, flowing script.

Steve Millington
Chairperson

A handwritten signature in black ink, appearing to be 'Camille John', with a large, circular, looped initial 'C'.

Camille John
Secretary

13. EDUCATION COMMITTEE REPORT FOR THE 64TH ANNUAL GENERAL MEETING OF THE KINGSTOWN CO-OPERATIVE CREDIT UNION LIMITED

13.1 INTRODUCTION

The Education and Marketing Committee is pleased to present its Annual Report for the period covering 2025 - 2026, highlighting our commitment to fostering education, community engagement, and member well-being.

This report outlines the activities undertaken, the dedication of our committee members, and the positive impact on our Credit Union community.

13.2 COMPOSITION AND ATTENDANCE OF COMMITTEE MEMBERS

The committee was appointed after the 63rd AGM. The members and assigned staff of the committee and their attendance were as follows:

Name	Role	Meetings attended
Joslyn Craig	Chairperson	39
Muwsa Mohammad	Secretary	38
Ambèure Prescott-Roache	Member	36
Nisha Hope	Member	36
Canute Myers	Member	35
Kathy-Ann Ollivierre	Member	38
Ruth Stowe	Staff Assigned	34
Allisa Barnum	Staff Assigned	28
Renee Rodney	Staff Assigned	30
Mariel Edwards	Staff Assigned	3

13.3 THE ROLE OF THE EDUCATION AND MARKETING COMMITTEE

The Board appointed Education and Marketing Committee consists of dedicated volunteers committed to engaging and informing our members and community about the Credit Union's vision. From empowering youth with essential skills to serving our senior members, we deliver impactful educational experiences across all generations.

The committee works in close partnership with the assigned staff and collaborates across the Credit Union's entire team, management and Board of Directors.

13.4 ACTIVITIES IN REVIEW

The Committee successfully executed a diverse range of activities focused on community support, youth support and community engagement and they were as follows:

13.4.1 CHRISTMAS HAMPER, HAM AND GROG AND VOUCHERS

Our inaugural initiative brought festive cheer directly to our community during the holiday season. KCCU branches served as distribution points where deserving members and families received food hampers, hams, grog and vouchers. More than just seasonal giveaways, this initiative highlighted the Credit Union's deep-rooted dedication to social responsibility and lifting the community we serve.

13.4.2 NEW YEAR NEWSLETTER

KCCU Connects was published on January 1, 2026.

Members can read via the social media pages.

13.4.3 ANNUAL SCHOOL QUIZ

The Annual School Quiz commenced on February 20, 2026, and featured thirty-eight (38) registered schools, and divided into seven (7) groups. Students from Grade five (5) and six (6) completed four (4) rounds.

The rounds consisted of multiple choice, close ended, trivia (covering reading comprehension and mathematics) and a fast-paced buzzer round.

The Committee met and structured all questions for this quiz and students were tested on their academic agility in Language Arts, Science, Civics, Spelling, Mathematics and historical and structural knowledge regarding the credit union itself.

After the preliminaries were concluded, ten schools went to the semi final round. Six school then moved on to the finals.

Rank	School	Participants
1 st	St. Mary's Roman Catholic School	Enzo Roban & Jace Francis
2 nd	New Grounds Primary School	Havanna James & Akanetsuya Pope
3 rd	Kingstown Preparatory Primary	Naailah Stevenson & Faith Ballyntyne
4 th	Richland Park Primary School	Ethan Lewis & Rhodesia Henry
5 th	Bequia Seventh Day Adventist	Andres Ollivierre & Olivia John
6 th	Lowmans Windward Anglican School	Javorne Browne & Malachi Cockburn

13.5 REVIEW OF SCHOLARSHIP RECIPIENTS' REPORTS

A primary responsibility of the committee was conducting a thorough review of the scholarship recipients' academic reports, allowing us to monitor student progress, ensure they met the required standards, and provide support where needed. This process also allows us to assess the overall impact of our scholarship program. The committee proudly reports that our scholars continue to achieve their academic standing and perform consistently within our scholarship standards.

13.6 SCHOLARSHIP RECIPIENTS RETREAT

The Annual Scholarship Retreat was successfully held on April 8, 2026, however most of our scholars from 5th form to 2nd year college were not in attendance as they were preparing for CSEC and CAPE Examinations.

The morning session was held at Grenadines House. The sessions were:

Health and Wellness - this session was delivered by Sis Arlitha John-Douglas and was then followed by the Etiquette session and was hosted by Sis. Akeliah Davy. The participants enjoyed an interactive session, where they gained knowledge on table manners and dining, social graces, communication and table settings.

Following lunch, the group then relocated to the Botanical Gardens for the physical and mental wellness activities, which were:

Self Defence – they enjoyed a practical session, where they were taught personal safety and awareness and for their mental awareness, a yoga cool down. This session concluded the day's activities.

Both the etiquette and self-defence sessions were exceptionally well-received, and all participants received KCCU tokens for being interactive and attending the event.

13.7 SCHOLARSHIP AWARD CEREMONY FOR NEW SCHOLARSHIP RECIPIENTS

This year's Scholarship Award Ceremony was an inspiring event celebrating the academic achievements of deserving students while officially welcoming them into the Credit Union Family. Reaffirming our commitment to investing in future community leaders.

Seven (7) scholarships of \$1,800.00 each, based on academic merit and financial need were awarded, six (6) bursaries of \$1,000.00, and \$150.00 supply grant awarded eighty-two (82) remaining applicants.

The program featured remarks from Bro. Timothy Scott – President of KCCU, Bro Eronne Evans - General Manager. A prepared speech from Mr. Yohance Gibson, which was delivered by KCCU Marketing Manager – Sis. Ruth Stowe.

Bro Jayden George, a 2021 scholarship recipient, delivered the motivational speech, and the vote of thanks was delivered by Sis. J'Vonique Hamlett, a 2024 scholarship recipient.

Special thanks to our Master of Ceremonies, Bro. Hyrone Johnson – A 2019 scholarship recipient, who has graduated this academic year, for guiding an engaging event that left the awardees and their families motivated and inspired.

The scholarship recipients were as follows:

Scholarship Recipient	School Attended
Amiah Anderson	Kingstown Preparatory School
Kelliegh Kirby	Windsor Primary School
Armani Ashton	Kingstown Preparatory School
Domonic Soleyn	Fair Hall Government School
Deondra Ollivierre	Paget Farm Government School
Joshua Sargeant	C. W. Prescod Primary School
Xyrell Dopwell	Kingstown Preparatory School

Bursary Recipient	School Attended
Bryce Fitzpatrick	St. Mary's Roman Catholic School
Nathan Williams	Kingstown Preparatory School
T-Niah Williams	Windsor Primary School
Hayley Providence	St. Mary's Roman Catholic School
Carlina Williams	Spring Village Methodist School
Renee Hutchinson	Calliaqua Anglican School

13.8 CONCLUSION OF THE REVIEW

The Education and Marketing Committee's activities over the past year have been diverse and impactful, reflecting a deep commitment to our Credit Union's values of education, community, and member welfare. From nurturing academic talent through our scholarship programs, to engaging members in financial literacy and supporting community well-being, the committee has worked diligently to achieve its objectives. The high attendance of committee members at meetings underscores their dedication and the collaborative spirit that drives our success. We believe these initiatives have significantly contributed to the growth and positive reputation of our Credit Union within the community.



Sis. Joslyn Craig
Chairperson



Bro. Muwsa Mohammad
Secretary

KCCU BREAKFAST HIKE



KCCU Connects – The New Year Edition



ANNUAL SCHOOL QUIZ WINNERS AND FINALISTS 2026



2026 Finalist Participants



1st Place Winners – Jace Francis and Enzo Roban



2nd Place winners – Havanna James & Akanetsuya Pope



3rd Place winners – Naailah Stevenson & Faith Ballantyne



4th Place - Ethan Lewis & Rhodesia Henry



5th Place – Andres Ollivierre & Olivia John

SCHOLARSHIP RETREAT



KCCU SCHOLARSHIP AWARDS 2025



KCCU 2026 Scholars



Bro Hyrone Johnson – 2019 Scholarship Recipient

PHOTO GALLERY







NOTES

NOTES

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